

**Fritz E. Relova**

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**From:** Eton Properties <eppi\_sec\_mailbox@eton-sec.com>  
**Sent:** Thursday, 17 March 2022 2:48 pm  
**To:** 'Fritz E. Relova'  
**Subject:** FW: CGFD\_Eton Properties Philippines, Inc.\_SEC Form 17-A\_17March2022

**From:** ICTD Submission <ictdsubmission+canned.response@sec.gov.ph>  
**Sent:** Thursday, 17 March 2022 1:29 pm  
**To:** eppi\_sec\_mailbox@eton-sec.com  
**Subject:** Re: CGFD\_Eton Properties Philippines, Inc.\_SEC Form 17-A\_17March2022

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**For your information and guidance.**

**Thank you and keep safe.**

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# COVER SHEET

for  
SEC FORM 17-A

SEC Registration Number

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COMPANY NAME

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I	N	C	.		A	N	D		S	U	B	S	I	D	I	A	R	I	E	S									

PRINCIPAL OFFICE ( No. / Street / Barangay / City / Town / Province )

8	t	h		F	l	o	o	r		A	l	l	i	e	d		B	a	n	k		C	e	n	t	e	r	,	
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Form Type

1	7	-	A
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Department requiring the report

N	A		
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Secondary License Type, If  
Applicable

N	A		
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## COMPANY INFORMATION

Company's Email Address

N/A

Company's Telephone Number

(632) 8548-4000

Mobile Number

N/A

No. of Stockholders

1,668

Annual Meeting (Month / Day)

April 20

Fiscal Year (Month / Day)

December/31

## CONTACT PERSON INFORMATION

The designated contact person ***MUST*** be an Officer of the Corporation

Name of Contact Person

Wilfredo M. Pielago

Email Address

EPPI\_SEC\_Mailbox@eton.com.ph

Telephone Number/s

(632) 8548-4000

Mobile Number

N/A

## CONTACT PERSON'S ADDRESS

**8<sup>th</sup> Floor, Allied Bank Center, 6754 Ayala Avenue, Makati City**

**NOTE 1 :** In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

**2 :** All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.

SEC Number  
File Number

**43798**

**ETON PROPERTIES PHILIPPINES, INC.  
(formerly BALABAC RESOURCES AND  
HOLDINGS CO. INC.)**

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**8<sup>th</sup> Floor, Allied Bank Center, 6754 Ayala Avenue  
Makati City, Metro Manila, Philippines**

---

(Company's Address)

**(632) 8548 - 4000**

---

(Telephone Number)

**December 31**

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(Fiscal Year Ending)  
(month & day)

**Annual Report - SEC Form 17-A**

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Form Type

**December 31, 2021**

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Period Ended Date

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**SECURITIES AND EXCHANGE COMMISSION**

**SEC FORM 17-A, AS AMENDED**

**ANNUAL REPORT PURSUANT TO SECTION 17  
OF THE SECURITIES REGULATION CODE AND SECTION 141  
OF THE CORPORATION CODE OF THE PHILIPPINES**

1. For the fiscal year ended: **December 31, 2021**
2. SEC Identification Number: **43798**
3. BIR Tax Identification No. **000-438-132-000**
4. Exact name of issuer as specified in its charter: **ETON PROPERTIES PHILIPPINES, INC.**
5. Province, Country or other jurisdiction of incorporation or organization: **Metro Manila, Philippines**
6. Industry Classification Code:  (SEC Use Only)
7. Address of principal office: **8th Floor Allied Bank Center, 6754 Ayala Avenue, Makati City, Metro Manila, Philippines 1200**
8. Issuer's telephone number, including area code: **(632) 8548-4000**
9. Former name, former address, and former fiscal year, if changed since last report: **Not Applicable**
10. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA:

Title of Each Class	Number of Shares of Common Stock
	Outstanding and Amount of Debt Outstanding
<b>Common Stock</b>	<b>5,723,017,872 shares</b>

11. Are any or all of these securities listed on a Stock Exchange.

Yes [ ] No [x]

If yes, state the name of such stock exchange and the classes of securities listed therein:

Not Applicable

12. Check whether the issuer:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports);

Yes [ x ]

No [ ]

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes ☒ No ☐

13. The aggregate market value of the voting stock held by non-affiliates of the registrant;

Not Applicable\*

\*On December 2012, the Exchange approved the petition for voluntary delisting of the Company which took effect on January 2, 2013.

**ETON PROPERTIES PHILIPPINES, INC.**

*8<sup>th</sup> Floor Allied Bank Center,  
6754 Ayala Avenue, Makati City  
Metro Manila, Philippines*

**MANAGEMENT REPORT**

**ITEM 1 - BUSINESS**

**1. Business Development**

Eton Properties Philippines, Inc. (formerly Balabac Resources and Holdings Co., Inc.) (hereinafter “Eton”, or the “Company”), has its registered business address at the 8th Floor, Allied Bank Center, 6754 Ayala Avenue, Makati City, Metro Manila, Philippines. It was originally incorporated and registered with the Philippine Securities and Exchange Commission (hereinafter the “Commission” or “SEC”) on April 2, 1971 under the name “Balabac Oil Exploration & Drilling Co., Inc.” to engage in oil exploration and mineral development projects in the Philippines. On May 12, 1988, the Company’s shares were approved for registration and licensing by the Commission. The Company’s shares were first listed with the Philippine Stock Exchange (hereinafter, the “Exchange”) in 1989.

On August 19, 1996, the Company’s Articles of Incorporation (hereinafter, the “Articles”) was amended to change its primary purpose from oil exploration and mineral development to that of engaging in the business of a holding company and to include real estate development and oil exploration as among its secondary purposes.

In 2007, the Company changed its corporate name to the present name being used, i.e. Eton Properties Philippines, Inc.

In 2009, the Company acquired a 12-hectare property, more or less, owned by Paramount Landequities, Inc. (hereinafter, “Paramount”) where the Company’s Eton Centris project is located. Valued at ₱3,953.17 million, the property was acquired in exchange for 1.6 billion new shares of the Company at a price of ₱2.50 per share, making Paramount the controlling stockholder of the Company with a 55.07% stake.

In the first quarter of 2011, the Company adjusted the value of the shares recorded in its books as well as the related real estate inventories and investment properties accounts to ₱4billion to reflect the agreed exchange price for the acquisition of the property acquired from Paramount.

In the years 2007 and 2008, the Company established Eton City, Inc. (hereinafter, “ECI”) and Belton Communities, Inc. (hereinafter, “BCI”), both wholly-owned subsidiaries. These companies were registered on October 8, 2008 and November 5, 2007, respectively.

On October 15, 2010, another subsidiary, FirstHomes, Inc. (now Eton Hotels & Leisure, Inc. or “EHLI”), was formed as 100% owned by the Company.

On September 29, 2011, the Company incorporated Eton Properties Management Corporation (hereinafter, “EPMC”), a real estate management company organized to manage, operate, lease, in whole or in part, real estate of all kinds, including buildings, house, apartments and other structures of the Company or of other persons provided that they shall not be engaged as property manager of a real estate investment trust.

In 2012, the Company undertook the voluntary delisting of its shares with the Exchange. In compliance with the Tender Offer requirement under the Delisting Rules of the Exchange,



Paramount, the controlling stockholder of the Company, conducted a tender offer from November 7, 2012 until December 13, 2012 for Seventy Three Million Seven Hundred Ninety Eight Thousand Two Hundred Sixty Seven (73,798,267) common shares of the Company in the hands of the public and listed with the Exchange, constituting 2.54% of the total outstanding common shares of the Company. Upon expiration of the Tender Offer Period, a total of Fifty Two Million One Hundred Forty Four Thousand Nine Hundred Ninety Eight (52,144,998) common shares of the Company were tendered out of the Seventy Three Million Seven Hundred Ninety Eight Thousand Two Hundred Sixty Seven (73,798,267) common shares subject of the Tender Offer. On December 12, 2012, the Exchange approved the petition for voluntary delisting of the Company to take effect on January 2, 2013.

As of December 31, 2012, the Company, through Paramount, became a subsidiary of LT Group, Inc. (hereinafter, "LTGI"), a publicly listed company incorporated and domiciled in the Philippines. LTGI's parent company is Tangent Holdings, Inc., a company incorporated and domiciled in the Philippines.

On January 23, 2015, the Commission approved the request of the Company for confirmation of the valuation for the issuance of Two Billion Sixty Seven Million Six Hundred Sixty Nine Thousand One Hundred Seventy Two (2,067,669,172) common shares from the unissued portion of its authorized capital stock at Two Pesos and Sixty Six Centavos (₱2.66) per share for a total of Five Billion Four Hundred Ninety Nine Million Nine Hundred Ninety Nine Thousand Nine Hundred Ninety Seven Pesos (₱5,499,999,997).

In 2015, the Commission approved the Company's increase of its Authorized Capital Stock from Five Billion Pesos (₱5,000,000,000.00) divided into Five Billion (5,000,000,000) common shares with par value of One Peso (₱1.00) per share to Eight Billion Pesos (₱8,000,000,000.00) divided into Eight Billion (8,000,000,000) common shares with par value of One Peso (₱1.00) per share.

Currently, Paramount owns Three Billion Two Hundred Fifty Five Million Three Hundred Fifty Five Thousand Five Hundred Twenty Four (3,255,355,524) common shares, inclusive of Fifty Two Million One Hundred Forty Four Thousand Nine Hundred Ninety Eight (52,144,998) scrippless common shares, of the Company or 56.88% of the Company's total outstanding capital stock. Paramount and its affiliate, Saturn Holdings, Inc., which owns Two Billion Four Hundred Forty Six Million Nine Thousand Seventy Nine (2,446,009,079) common shares of the Company or 42.73% of the Company's outstanding common shares, now collectively own 99.61% of the total outstanding common shares of the Company.

## **2. Business of Issuer**

The Company is the premier real estate arm of LTGI, one of the Philippines' biggest and well-established business conglomerates. The Company has distinguished itself for developing commercial and residential projects in prime locations across Metro Manila and surrounding areas. Eton's diversified portfolio includes commercial centers and office buildings, residential and mixed-use high-rise and mid-rise condominiums, residential subdivisions and township projects, hotels and service apartments.

### **Commercial Centers and Office Buildings**

The Company's massive land bank are some of Metro Manila's most attractive areas, where diverse clientele and mobile markets converge. What the Company builds is just as important as where the Company builds - from accessible business-efficient environments to profitable urban hotspots for retail and dining.

The office projects of the Company are testimony to its commitment to build, not just offices, but

centers of convergence. The Company recognizes its role in reinforcing the productivity and complementing the lifestyle of today's employees. Therefore, the Company has designed its office spaces to be accessible, modern, and supported by retail options relevant to the workforce.

The Company's office spaces are strategically located, making it easier for employers to attract the best talent in the area. Its accessibility also enables employees, clients and partners to work together with ease. The Company takes seriously the fundamental requirement in office buildings to maintain optimal productivity and optimum facilities. Offices are built in proximity to modern conveniences, retail outlets and entertainment spots to ensure that all the things that matter are within easy reach of employees, making work-life integration effortless.

The Company is committed in building office developments that meet the high standards of its clients, as well as foster a culture of collaboration and creativity in the cities where its properties can be found. The Company keeps its competitive advantage in the industry through developing projects keeping in mind its promise to never tire of seeking ways to improve and to continue being a developer worthy of respect and trust.

### Residential Projects

The Company's residential developments have always exemplified – to provide residents an environment that will allow them to connect with each other, live comfortably and realize their deepest aspirations while nurturing a strong sense of community.

Residential developments of the Company are built to engender an enduring community spirit that will allow residents to thrive. Situated in prime locations, each residential development is within easy access of schools, hospitals, transportation hubs, health and wellness centers, and modern-day conveniences, allowing residents to be within easy reach of everything that matters to their well-being.

These residential projects are safeguarded from the challenges of urban living through purposeful design elements which offers exclusivity and security, transforming each project into sanctuaries where residents can escape the pressures of city life.

The Company recognizes that individuals have various lifestyle needs, hence each of its residential developments has been conceptualized to suit those who share similar expectations and requirements. This creates communities with members who share common aspirations and who may eventually come together to co-create their future.

### Property Management

EPMC, the Company's wholly owned subsidiary, manages and maintains the Company's residential and commercial projects located in various sites. EPMC commenced its commercial operations in 2016. EPMC provides cost-effective and innovative business solutions for enhancing asset values and revenue potentials, assuring clients of the Company that they will get the most out of their investment.

### Principal products or services and their markets indicating their relative contributions to sales or revenues of each product or service

The following are the Company's commercial centers, office buildings, and other commercial developments:

#### **a. Eton Centris**

Eton Centris, a 12-hectare mixed-use development in Quezon City, currently has four

components: Centris Station, Centris Walk, Centris Elements, and Cyberpod Centris. Strategically located along EDSA corner Quezon Avenue, Eton Centris easily transforms the area into the soulful side of Quezon City.

**Cyberpod Centris** is one of Quezon City's largest BPO hubs. To date, it features four BPO office buildings – Cyberpod Centris One, Cyberpod Centris Two and the two-tower Cyberpod Centris Three, with a total gross leasable area of 96,232 square meters. The retail spaces within the four buildings, on the other hand, make up an additional gross leasable area of approximately 4,162 square meters more or less.

**Cyberpod Centris Five** – is a 25-storey building, fully provisioned with amenities for uninterrupted operations and PEZA registered addresses the growing need for functional office spaces. Its location within the Eton Centris township gives it all the essentials of a 24/7 operation – accessibility to transportation hubs and the convenience of being close to lifestyle, retail and dining outlets.

**Centris Walk** is a bustling lifestyle hub. Clustered around BPO buildings, it is a courtyard mall that offers a unique mix of dining outlets, specialty shops, and regular entertainment with wide open spaces conducive for outdoor recreation.

In 2017, Centris Walk was expanded to provide more establishments for retail and dining, and a wider selection of entertainment options.

**Centris Station** is a one-stop-shop, two-level commercial center. It has a direct link to the Quezon Avenue MRT Station and features a number of transport options reaching various destinations. It also hosts a wide array of restaurants and retail stores.

**The Elements at Centris** is a modern events venue that caters to social and corporate functions. The events space, covering approximately 2,000 sqm, offers two (2) air-conditioned halls, two (2) suites, ample parking space and landscaped gardens.

**Centris Steel Parking Buildings** 1 and 2 are 4-storey parking facilities that were built to make it convenient for people to come, linger and come back to Eton Centris. They are modern, secure and open 24/7. Both Steel Parking buildings began operations in 2017.

**b. Eton Cyberpod Corinthian**

Eton Cyberpod Corinthian is strategically situated within the Ortigas CBD, close to the intersection of EDSA and Ortigas Avenue. It is a masterplanned development featuring three low-rise buildings in a self-sustained development. All three buildings provide a gross leasable area of 28,000 square meters with an additional 2,815 square meters dedicated to retail spaces.

**E-life** is the retail hub of Eton Cyberpod Corinthian featuring an exciting mix of fast food chains, service-oriented shops and specialty stores, E-life caters to BPO office workers within the complex as well as young active professionals.

**c. Green Podium**

Green Podium is a two-level commercial complex dedicated to the multitude of students of educational institutions along Taft Avenue and Manila's university belt. Green Podium is located within One Archers Place.

**d. Eton Square Ortigas**

Eton Square Ortigas is poised to be the new neighborhood shopping arcade of San Juan City.

It is a single level retail structure along Ortigas Avenue. The arcade consists of 11 retail shops which boast of high ceiling design for maximum flexibility.

- e. **The Mini Suites** at Eton Tower Makati is a unique serviced residence for businessmen for whom a strategic location and value-for-money are important. The Mini Suites offers amenities that matter the most to its users. Located within the Makati financial district, it is close to all major business and commercial destinations and is easily accessible from all points of Metro Manila.

Stylishly designed to convey the vibe of Mini Suites in Causeway Bay, Hongkong, The Mini Suites has 368 rooms across 7 floors (6<sup>th</sup>-12<sup>th</sup>) of Eton Tower Makati, comprising 28 family rooms and 340 single/double rooms. To better serve its tenants, The Mini Suites offers various amenities such as a gym, a meeting room, business center facilities, restaurant, a medical clinic, free wifi in all rooms and public areas, non-smoking rooms and designated smoking areas, parking lots for guests, housekeeping services, and front desk assistance.

The following are the Company's commercial centers, office buildings, and other projects under development:

- a. **WestEnd Square** is a prime business, mixed-use development in the West of Makati. Envisioned to be the co-lifestyle capital of the Philippines, it is a one-hectare development that will be home to the already existing Belton Place, a mixed use tower, office spaces, and a compact but comprehensive boutique mall. Bounded by Chino Roces Avenue, Yakal and Malugay Streets, it is near the major thoroughfares of Ayala and Gil Puyat Avenues, offering access to countless career, dining, retail, and entertainment options.

eWestPod has four floors of office spaces. Its sleek, modern architecture provides a glimpse of the functionality and efficiency it offers to locators while its strategic location ensures ease of access for those who will work there.

eWestMall is the boutique mall within the development and it has two floors of retail and commercial units offering dining, entertainment, and shopping options. It will serve as the area's neighborhood center.

Blakes Tower is a 36-storey high-rise development for office spaces and serviced residences that answer to the growing demand for pulsating and vigorous mixed-use estates. Located within the mixed-use complex of Eton WestEnd Square, it is surrounded by several transport options that makes accessibility its top selling point

- b. **NXTower** is a 30-storey mixed-use office and commercial building which will rise within the Ortigas CBD area along Emerald Avenue and Ruby Road. With 21,000 square meters of gross leasable area, it offers flexible working spaces to meet the evolving needs of modern businesses.

The following are the Company's residential developments:

- a. **Completed Residential Developments**

**The Eton Residences Greenbelt.** Rising 39-storeys with two basements, The Eton Residences Greenbelt features well-appointed one-bedroom, two-bedroom and three-bedroom loft units. With wide bedroom and living room windows, it offers a good view of the Makati skyline and Greenbelt Park for the upscale market. Its amenities include an adult and kids' swimming pools, a zen-inspired meditation garden, outdoor Jacuzzi, function room,

fitness center, and a children's playground. It is equipped with four high-speed elevators, an air conditioned main lobby, 100% standby emergency power and guest annunciator for all units.

**Eton Parkview Greenbelt.** Sitting at the heart of the Makati business district, this 33-storey all-loft development is the preferred residence of office executives who would like to have a second home during weekdays. It offers spacious one-bedroom and two-bedroom loft units with wide living spaces, high ceiling, large windows, and a good view of the Washington SyCip Park and Legaspi Park. Its amenities include a reception lobby, landscaped gardens, swimming pool, function room, fitness center, and a children's play area.

**Belton Place.** This project answers the high demand for residential accommodation among executives who work in the BPO sector in the surrounding area and students from nearby universities. A self-contained residential condominium close to Ayala Avenue and Sen. Gil Puyat Avenue, it offers competitively-priced studio and one-bedroom units. It has a function room, fitness center, swimming pools, meditation pockets and children's play area.

**Eton Emerald Lofts.** Located at the corners of F. Ortigas, Jr. and Garnet Avenues, Eton Emerald Lofts offers residents the convenience of being right at the heart of the Ortigas business district. It is close to major malls as well as key cities via MRT. Eton Emerald Lofts also offers retail shops at the ground floor. Rising 36 storeys, it offers one bedroom and two bedroom lofts. Its sixth floor is an amenity deck with leisure facilities such as adult and children's swimming pools, an equipped fitness gym, a function room and children's playground.

**Eton Baypark Manila.** Situated at the corner of Roxas Boulevard and Kalaw Street, the 29-storey Eton Baypark Manila offers a panoramic view of Manila Bay, the historic Rizal Park and Intramuros. Decked with fully-furnished units, its amenities include an adult and children's pool, function room and fitness center.

**One Archers Place.** Located close to Manila's top education institutions, this development along Taft Avenue is designed for students and young professionals. This 31-storey twin tower residential condominium offers competitively-priced studio and one-bedroom flats with lifestyle amenities, and two floors of retail and dining choices. Located near the LRT station and within easy reach of the Makati business district, One Archers Place offers a prime investment opportunity with its strong leasing potential brought about by year-round tenant demand.

**8 Adriatico.** Located in Manila's tourist and business district, 8 Adriatico is a 42-storey SOHO (Small office/Home office) and residential condominium units that offers the conveniences of urban living. There are studio units for small office/home office use; and two-bedroom, one-bedroom, and studio units for residential use. Amenities include separate lobby for residential SOHO units, swimming pools, a fitness center, function room, and a landscaped garden.

**68 Roces** is a secured gated community and an upscale luxury residences. Boasting of a superb location along Don Alejandro Roces Avenue in Quezon City, 68 Roces is close to schools, hospitals, commercial and recreation centers. Its amenities include a 24-hour security (CCTV) system covering the whole development, an electric perimeter fence, clubhouse, function room, adult and kids' swimming pools, children's play area, green pathways, lush landscaping and an arcade commercial strip.

**Eton Tower Makati** occupies the corner of De la Rosa and VA Rufino Streets in Legaspi Village Makati. The 41-storey Eton Tower Makati is located right at the corridors of business, and is designed to meet the needs of executives. It features executive residences, serviced apartments and SOHO units, and a mix of retail and food options at a 2-storey retail area at the ground floor. Amenities include three-storey tower gardens, swimming pools, jogging paths, a function room and a gym. It is the first high-rise residential condominium to have a direct connection to the Makati Central Business District's (CBD) elevated walkways.

Below are the commercial and residential developments of the Company's wholly owned subsidiaries:

**a. Eton City, Inc.**

**Eton City**

Eton City is one of two flagship township projects of the Company, dubbed as the Makati of the South. Its aim is to create vibrant lifestyle communities for middle and high-end market. Also taking shape in the area are prime office locations as well as a broad range of commercial and resort-type recreational facilities.

Eton City's total land area of almost approximately 600 hectares is carefully planned to be the township of choice in Sta. Rosa, Laguna, a fast emerging business growth center that maintains its suburban feel. Conveniently located along both sides of the South Luzon Expressway, its prime location offers supreme accessibility to residents from Alabang, Makati and Taguig. Eton City showcases unique enclaves meant for diverse markets. It will soon house and will be home to a world class business district.

Eton City aspires to become a self-sustaining community that focuses on the wellbeing of individuals, promoting an active, healthy, and sustainable lifestyle.

**South Lake Village** is a high-end, first-of-its-kind island lot development. South Lake Village in Eton City is a 78-hectare residential enclave made up of distinct island lots surrounded by a 35-hectare man-made lake. It embodies the Company's vision to create high-value developments that match the lifestyle needs of its target market.

**Riverbend** at Eton City is a residential community with natural elements integrated into its modern Asian contemporary design. Features and amenities include a clubhouse, swimming pool, basketball court, 24-hour security, and playgrounds. Conveniently located close to the Eton City Exit, this community sits right beside the future University of Sto. Tomas Sta. Rosa campus.

**Village Walk** is a 5.5 hectare commercial strip that will be home to a varied mix of retail and dining establishments. It is envisioned to become a vibrant commercial hub offering diverse lifestyle choices for shoppers and foodies.

**Tierrabela** is the latest addition to Eton City. It is an 8.7-hectare residential development decked with lifestyle amenities and lush greenery. It features lot areas starting at 200 square meters and is designed to be an Italian-Mediterranean community. It is easily accessible from the emerging business district in the south, many recreational facilities and retail and leisure destinations.

**Eton City Square** Phase 1 is a neighborhood retail and commercial center that will serve communities in Sta. Rosa, it is an ideal space for families, friends and travelers to come together with its relaxed atmosphere and array of services and conveniences.

It will also feature wide open spaces suitable for health and wellness activities, musical events, as well as corporate functions. Easily accessible via Eton City Exit along South Luzon Expressway, it will emerge as a landmark in Southern Metro Manila, serving as a magnet attracting the growing population of Sta. Rosa, Laguna and neighboring environs, as well as weekend travelers in search of a pit stop.

**b. Belton Communities, Inc.**

BCI caters to the mid-market segment. From well-located communities to exciting amenities and features, its projects are ideal for families who want a home that they can proudly call their own.

BCI's first foray in creating a family-centric neighborhood is North Belton Communities, a 10.8-hectare development consisting of three residential enclaves: The Manors, West Wing Residences and West Wing Villas.

**North Belton Communities (NBC)** is located in Northern Quezon City. NBC offers the advantages of city living in a suburban environment. The project is 10 minutes away from major commercial centers and is readily accessible through main thoroughfares such as EDSA, Quirino Highway, Mindanao Avenue, Tandang Sora, MRT Hub, and the North Luzon expressway via Mindanao Avenue.

**The Manors** found in NBC, is a cluster of mid-rise residential condominiums covering 2.7 hectares and is just across SM Hypermarket. It features a clubhouse, swimming pool and basketball court, round-the-clock security, perimeter fence, a wide entrance road and guarded entrance gate. The Manors offers a choice of studio, two-bedroom, and three-bedroom units.

**West Wing Residences** is a 2.2-hectare residential subdivision within NBC. It offers competitively-priced two-bedroom and three-bedroom townhouses, and for large families, three-bedroom and four-bedroom house and lots which provides more space to grow. Its lifestyle amenities include a clubhouse, swimming pool, multi-purpose court, basketball court and playground.

**West Wing Villas** is the 5.2-hectare prime phase of NBC. This cluster comes with a choice of three-bedroom to four-bedroom units, designed for bigger families. It offers different options from the single detached units covering 80-110 square meters. All units are designed and equipped to provide for the living needs of families. Amenities include a clubhouse, swimming pool and basketball court.

**West Wing Residences at Eton City** offers two-storey modern residential homes inspired by contemporary American architecture within a self-contained community within Eton City. The community offers lifestyle amenities such as a clubhouse, swimming pool, landscaped gardens, children's playground, barbeque areas and a multi-purpose court. Located near the future commercial districts of Eton City, next to the Eton City interchange along SLEX, it is accessible to important destinations and shopping centers, schools, hospitals, golf courses, and the newest leisure spots in the South.

**Product line/Business Lines (with 10% or more contribution to 2021 consolidated revenues):**

Lease Income from Commercial Centers, Office Buildings and Residential Rooms and other operated department	81.85% 11.17%
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Residential Projects

6.98%

Percentage of sales or revenues and net income contributed by foreign sales for each of the last three years

Not Applicable

Distribution methods of the product or services

The Company markets its projects to office locators and commercial tenants, and the residential market segment through various sales and marketing channels. The Company employs in-house leasing and sales teams which coordinates with business entities for leasing opportunities in the Company's various projects.

Status of any publicly-announced new product or service

Status of all publicly-announced new projects is already included in item 2 – Properties of this report.

Competitive business conditions and the registrant's competitive positions in the industry and methods of competition

Location is the main differentiator for Eton's projects. As showcased in its various developments, location plays a major role in land development. All of the Company's residential, township, commercial centers and BPO offices are set in prime locations in the country's major cities and growth areas, offering more value for communities surrounding the project, outsourcing firms and office locators and retail tenants.

Ayala Land, Megaworld, Filinvest Land and Robinsons Land are the Company's main competitors.

Development of the business of the registrant and its key operating subsidiaries during the past three years

In the past three years, the Company focused on completing the development of its existing high-end residential condominiums and land development projects, mixed use township/commercial development and BPOs. The Company likewise completed the development of Cyberpod Centris Five.

At present, the Company is also completing the development of WestEnd Square Phase 1 & 2, a mixed-use residential and commercial development and Eton City Square a retail complex in Sta. Rosa, Laguna. The Company also launched the construction of NXTower I the first office building of the Company in Ortigas Center.

Property Development

ECI, incorporated in 2008 and 100% owned by the Company, offers a first of its kind development in the country inspired by next generation waterfront cities. ECI's projects for the past three years include South Lake Village, Riverbend, Village Walk and Tierrabela, all located in Sta. Rosa, Laguna. In 2018, ECI launched the construction of the first retail complex in Eton City the Eton City Square.

BCI, incorporated in 2007 and 100% owned by the Company, caters to the middle income market



segment. BCI's projects after three years including its initial developments are North Belton Communities' The Manors which features 10 clusters of 5-storey mid-rise condominium, West Wing Residences at NBC, West Wing Residences at Eton City and West Wing Villas at NBC.

*EHLI* was incorporated in 2010 and is 100% owned by the Company.

#### Property Management

EPMC, the Company's wholly owned subsidiary, maintains the Company's residential and commercial projects located in various sites. EPMC commenced its commercial operations in 2016.

#### Any bankruptcy, receivership or similar proceedings

Of the four (4) subsidiaries owned by the Company, none are undergoing bankruptcy, receivership or similar proceedings.

#### Any Material Reclassification, Merger, Consolidation or Purchase or Sale of a Significant Amount of Assets (not ordinary)

None

#### Sources and availability of raw materials and the names of principal suppliers

The Company has a wide network of suppliers, both local and foreign.

#### Dependence on one or a few major customers and identify any such major customers

The Company has a wide customer base and is not dependent on any one or a limited number of customers.

#### Transactions with and/or a few major customers and identify any such major customers

Not Applicable

#### Patents, trademarks, licensees, franchises, concessions, royalty, agreements or labor contracts, including duration

The trademark of the following names and devices were approved by the Intellectual Property Office (IPO):

Year	Names and/or Devices
2008	<ul style="list-style-type: none"> <li>a. Eton City</li> <li>b. Eton corporate name and device</li> <li>c. The Eton Residences Greenbelt</li> <li>d. Eton Baypark Manila</li> <li>e. Eton Centris</li> <li>f. Move-in Ready labels</li> </ul>
2009	<ul style="list-style-type: none"> <li>a. The Makati of the South</li> <li>b. Eton Emerald Lofts</li> </ul>
2011	<ul style="list-style-type: none"> <li>a. Centris Walk</li> <li>b. Eton Tower Makati</li> <li>c. Riverbend</li> <li>d. Eton Parkview Greenbelt</li> <li>e. Southlake Village</li> </ul>

	<ul style="list-style-type: none"> <li>f. Eton Cyberpod</li> <li>g. Centris Station</li> <li>h. 8 Adriatico</li> <li>i. Belton Place</li> <li>j. E-life</li> <li>k. West Wing Villas</li> <li>l. Green Podium</li> <li>m. Aurora Heights Residences</li> <li>n. West Wing Residences</li> <li>o. One Archers Place</li> <li>p. 68 Roces</li> </ul>
2012	<ul style="list-style-type: none"> <li>a. West Wing Tropics</li> <li>b. One Centris Place</li> </ul>
2016	<ul style="list-style-type: none"> <li>a. The Mini Suites</li> <li>b. Eton WestEnd Square</li> </ul>
2017	<ul style="list-style-type: none"> <li>a. Station Alley at Centris</li> <li>b. Arcada</li> <li>c. Eton Nexus Tower</li> <li>d. NXTower</li> <li>e. Eton "NXT" Tower</li> <li>f. The Courtyard at Eton City</li> </ul>
2018	<p>Marks applied for in 2018 which were issued Notice of Allowance, thus, considered registered marks:</p> <ul style="list-style-type: none"> <li>a. Centris Cyberpod</li> <li>b. Centris Elements</li> <li>c. Cyberpod Centris</li> <li>d. Cyberpod Centris One</li> <li>e. Cyberpod Centris Two</li> <li>f. Cyberpod Centris Three</li> <li>g. Cyberpod Centris Five</li> <li>h. Cyberpod One</li> <li>i. Cyberpod Two</li> <li>j. Cyberpod Three</li> <li>k. Cyberpod Five</li> <li>l. Eton City with different graphical representation</li> </ul>

In 2018, the following names and devices were applied with the IPO:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>a. Centris Cyberpod</li> <li>b. Centris Elements</li> <li>c. Cyberpod Centris</li> <li>d. Cyberpod Centris One</li> <li>e. Cyberpod Centris Two</li> <li>f. Cyberpod Centris Three</li> <li>g. Cyberpod Centris Five</li> <li>h. Eton Cyberpod Corinthian</li> <li>i. Elements at Centris</li> <li>j. Cyberpod One</li> <li>k. Cyberpod Two</li> </ul> | <ul style="list-style-type: none"> <li>l. Cyberpod Three</li> <li>m. Cyberpod Five</li> <li>n. Eton Centris with different graphical representations</li> <li>o. Centris Walk with different graphical representation</li> <li>p. Centris Station with different graphical representation</li> <li>q. Eton City with different graphical representation</li> </ul> |
|---|--|

Eton corporate name and device, Eton Residences Greenbelt, and Eton Baypark Manila were reapplied with the IPO.

These trademarks shall be valid for a period of ten (10) years from notice of approval.

Need of any government approval of principal products or services

The Company is compliant with the requirements of all relevant government agencies in securing licenses to sell, development permits, Environmental Compliance Certificate (ECC) and all other mandated requirements of the industry.

Effects of existing or probable government regulations on the business

The Company strictly complies with, and adheres to, existing and probable government regulations in the conduct of its business.

Estimate of the amount spent during each of the last three fiscal years on research and development activities, and its percentage to revenues during each of the last three fiscal years

The amount spent for pre-development activities of the Company for the past three years did not amount to a significant percentage of revenues.

Cost and effects of compliance with environment laws

The Company's development plans provide for full compliance with environmental safety and protection in accordance with law. The Company provides the necessary sewage systems and ecological enhancements such as open space landscaping with greenery.

The Company complies with the various government requirements such as Environmental Compliance Certificate, development permit and license to sell, among others and incurs expenses for complying with the various environmental laws. This consists mainly of payments of government regulatory fees which are standard in the industry and are minimal to the Company.

Total number of employees and number of full time employees

The Company has 381 and 379 employees at the close of the calendar year December 31, 2021 and 2020, respectively. The breakdown of the Company employees as of December 31, 2021, according to type is as follows:

Executive	27
Managers	49
Officers	74
Supervisors	84
Rank and File	<u>147</u>
Total	<u>381</u>

The Company will continue to hire qualified and competent employees for the next twelve months to support its plans and programs to achieve revenue and growth as well as efficiency targets. The Company's employees do not belong to any labor union or federation.

At present, its employees receive compensation and benefits in accordance with the Labor Code of the Philippines.

Discussion on the major risks/s involved in each of the businesses of the Company and subsidiaries. Disclosure of the procedures being undertaken to identify, assess and manage such risks.

### **Competitor Risk**

The Philippine real estate development industry is highly competitive. The Company believes that it is a strong competitor in this industry due to its product offerings and the location of its projects. The Company strives to provide real estate developments which are innovative and customer-focused to ensure that requirements of its clients are fulfilled on all fronts. Likewise, the Company believes that the prime locations of its developments allow it to effectively compete in the industry and this will continue in the coming years due to the Company's significant landholdings in prime locations within and outside of Metro Manila.

### **Market Risk**

Currently, majority of the Company's commercial spaces are leased-out to entities in the BPO industry. Should the country experience a slowdown in performance and growth of this sector of the economy, the Company is exposed to the risk of lower occupancy, reduction in rental rates and late or non-payment of rentals.

While forecast for the BPO industry remains bullish, the industry is sensitive to changes in government policies particularly with respect to the tax holidays it currently enjoys. Political uncertainty and peace and order problems may likewise affect the growth of this industry as experienced in the past. Despite this, the outlook for the BPO industry continues to be positive as the country remains to be one of the top BPO destinations in the world.

The Company's residential sales on the other hand is exposed to the cyclical nature of the real estate industry. As seen in the past, the real estate industry has the tendency to expand and contract depending on the movement of interest rate and the confidence in the Philippine economy.

### **Regulatory Risk**

The Company operates in a highly regulated environment and is affected by the development and application of regulations in the Philippines. The development of real estate projects for commercial and retail leasing and residential and vertical housing is subject to a wide range of government regulations, which, while varying from one locality to another, typically include zoning considerations as well as the requirement to procure a variety of environmental and construction-related permits.

The Company closely monitors all government regulatory requirements and institute measures to strictly comply with them.

### **Credit Risk**

The Company is exposed to credit risk from its leasing and residential sales. To manage the credit risk from residential sales, the Company has ceased to offer in-house financing to its buyers. Instead, buyers are encouraged to either pay in cash, avail of a deferred cash payment term or secure financing from banks to finance their property acquisition.

Credit risk from leasing, on the other hand, is minimal given the profile of the Company's tenants. The terms of the Company's leases are likewise structured to mitigate credit risks.

### **Financial Risk**

Fluctuations in interest rates, changes in Government borrowing patterns and Government regulations could have a material adverse effect in the Company's and its customers' ability to obtain financing. Higher interest makes it more expensive for the Company to borrow funds to

finance its ongoing projects or to obtain financing for new projects. In addition, the Company's access to capital and its cost of financing are also affected by restrictions such as single borrower limits imposed by Bangko Sentral ng Pilipinas (BSP) on bank lending. These could materially and adversely affect the Company's business, financial condition and results of operation.

In order to reduce its earnings volatility, the Company has targeted to significantly increase revenues from recurring sources primarily through rentals from its BPO properties and retail malls. The Company believes this will complement its overall growth strategy by providing recurring cash flows to support its development capital expenditure requirements.

### **Data Privacy and Information Security Risk**

Data Privacy Risk is an operational risk involving the possible unauthorized access, disclosure and/or destruction by the Company's employees and consultants of sensitive personal information belonging to the Company's clients, suppliers, consultants and employees. The Data Privacy Act of 2012 (Republic Act 10173) requires that due protection and caution must be employed by the Company in handling such sensitive personal information.

To manage this risk, the Company ensures that adequate physical, organizational, and system controls on processes involving the gathering, access, processing, storage and destruction of customers' sensitive personal information are in place. Likewise, continuous improvement on the Company's existing information security is implemented to prevent misuse of personal data. The culture of data protection is also institutionalized within the Company through continuous awareness programs and campaigns.

The Company has also appointed the Data Protection Officer (DPO) to strengthen management of risks relating to the confidentiality and integrity of information while ensuring strict measures to enhance cybersecurity and in compliance with Data Privacy Act of 2012 (Republic Act 10173) and its related regulations on data privacy and security. More details about the Eton Privacy Policy including DPO contact information is available in the company website at <https://eton.com.ph/privacy-policy>.

Refer to Note 28 (Financial Risk Management Objectives and Policies) of the Notes to Consolidated Financial Statements.

### **Transactions with related parties**

Please refer to Item 12 of this report ("Certain Relationships and Related Transactions")

## **ITEM 2 - PROPERTIES**

The Company's investment properties consist of:

Description	Location
<i>Buildings</i>	<i>Eton Centris, Quezon Ave., Cor. EDSA, Diliman, Quezon City; Eton Cyberpod Corinthian, Ortigas Ctr., Pasig City (land under lease agreement)</i>
	<i>WestEnd Square, Yakal St., cor. Malugay St., Makati City Eton Square Ortigas, Ortigas Avenue, San Juan City</i>
<i>Office condominium unit</i>	<i>6<sup>th</sup> Floor, Sagittarius Condominium, H. V. dela Costa Street, Salcedo Village, Makati City</i>
Description	Location

<i>Residential unit</i>	<i>Ocean Villa, Ternate, Cavite</i>
<i>Land</i>	<i>EDSA Cor. Quezon Avenue, Diliman, Quezon City; Meralco Avenue, Brgy. Ugong, Pasig City Emerald Ruby, Ortigas, Pasig City Roxas Blvd. Cor. Cuneta Avenue., San Rafael, Pasay City Corta Street, Addition Hills, San Juan, Metro Manila Brgy. Malitlit, Sta. Rosa City, Laguna, Mactan Island Cebu, Loyola Heights, Quezon City</i>

The above properties are owned by the Company and are in good condition. These properties are not covered by any existing mortgage, liens or encumbrances except for the structures at Eton Cyberpod Corinthian and a portion of the land in Brgy. Malitlit, Sta. Rosa City, Laguna.

The Company also entered into various lease agreements as follows:

- a. Lease agreements with third parties for the lease of parcels of land in Ortigas Avenue, Quezon City where one of the Parent Company's projects is located. The lease agreement shall be for the period of 20 years which commenced on January 1, 2011 renewable for another 20 years at the option of the lessee, the Parent Company, with lease payment subject to 5% escalation annually.
- b. Lease agreement for the lease of parcels of land in San Juan City where one of the Parent Company's projects is located. The lease agreement shall be for the period of 15 years commencing on June 1, 2017 renewable at the option of the lessor with lease payment subject to 5% escalation annually.

The real estate properties of the Company and its subsidiaries are as follows:

<b><u>ETON PROPERTIES PHILIPPINES, INC.</u></b>	
<i>Eton Baypark Manila</i>	<i>Corner Roxas Boulevard and Kalaw Street, Manila City</i>
<i>Eton Parkview Greenbelt</i>	<i>Gamboa St., Greenbelt, Makati City</i>
<i>Eton Residences Greenbelt</i>	<i>Legaspi St., Greenbelt, Makati City</i>
<i>Eton Emerald Lofts</i>	<i>Corner of Emerald Avenue, Sapphire and Garnet Streets, Ortigas Center, Pasig City</i>
<i>One Archers Place</i>	<i>Taft Avenue beside De La Salle University, Manila City</i>
<i>68 Roces</i>	<i>Don Alejandro Roces Avenue, Quezon City</i>
<i>Belton Place</i>	<i>Yakal St., cor. Malugay St., Makati City</i>
<i>8 Adriatico</i>	<i>Pedro Gil corner Bocobo Extension, Manila City</i>
<i>Eton Tower Makati</i>	<i>Corner Dela Rosa and V.A. Rufino Streets (formerly Herrera Street) in Legazpi Village, Makati City</i>
<i>Tierrabela</i>	<i>Sta. Rosa, Laguna</i>
<i>Riverbend</i>	<i>Sta. Rosa, Laguna</i>
<i>Land</i>	<i>Manggahan, Pasig City</i>

<b><u>BELTON COMMUNITIES, INC.</u></b>	
<i>NBC Manors</i>	<i>Quirino Highway, Quezon City</i>
<i>West Wing Residences @ Eton City</i>	<i>Eton City, Sta. Rosa, Laguna</i>
<i>West Wing Residences @ NBC</i>	<i>Quirino Highway, Quezon City</i>

<i>West Wing Villas @ NBC</i>	<i>Quirino Highway, Quezon City</i>
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<b><u>ETON CITY INC.</u></b>	
<i>South Lake Village</i>	<i>Sta. Rosa, Laguna</i>
<i>Riverbend</i>	<i>Sta. Rosa, Laguna</i>
<i>Tierrabela</i>	<i>Sta. Rosa, Laguna</i>
<i>Village Walk</i>	<i>Sta. Rosa, Laguna</i>
<i>Land</i>	<i>Sta. Rosa, Laguna</i>

Eton Emerald Lofts, NBC Manors and West Wing Residences at NBC are under a joint venture arrangement with the Company as the project developer. The Company acts as both land owner and developer with respect to its other developments. All properties listed above are in good condition and are not covered by any mortgage, liens or encumbrances except for certain undeveloped land located in Sta. Rosa, Laguna and an office building in EDSA corner Ortigas Avenue, Quezon City are used as collateral for a loan secured from Philippine National Bank.

The Company's property and equipment, which consist of transportation equipment, furniture, fixtures and equipment, and leasehold improvements, are mainly used in operations and are located in the main office in Allied Bank Center, 6754 Ayala Avenue, Makati City, Metro Manila, Philippines.

The Company entered into a renewable cancellable lease agreement with PNB, which generally provides for a fixed monthly rent for the Group's office spaces. In 2021, PNB assigned all the rights and interests in the lease agreement to PNB Holdings Corporation. In the same year, the Group and PNB Holdings Corporation executed a lease agreement to increase the lease payments beginning 2021.

*Properties intended to be acquired in the next twelve (12) months*

None

### **ITEM 3 – LEGAL PROCEEDINGS**

The Company does not have any pending legal proceeding as of calendar year 2021.

### **ITEM 4 – SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

The significant matters submitted to a vote of security holders in 2021 are as follows:

1. The Minutes of the Shareholders' Meeting held on June 29, 2020 were approved;
2. The Management Report and the Company's Financial Statements for the year ended December 31, 2020 were approved;
3. The President's Report for the year 2020 was discussed;
4. All the acts and resolutions of the Board of Directors and Management for the year 2020 were confirmed and ratified;
5. The election of the Board of Directors.

6. The Amendment of the Amended By-Laws to change the date of the Annual Stockholders' Meeting was approved.

## ITEM 5 – MARKET FOR ISSUER'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS;

### 1. Market Information

The Company's shares are not publicly traded. The Company has voluntarily delisted its shares in the Exchange in 2012 and the delisting became effective on January 2, 2013.

### 2. Holders

The registrant has approximately 1,668 stockholders as of December 31, 2021 and the total outstanding common shares as of the same date amounted to 5,723,017,872 shares. The top twenty (20) stockholders as of December 31, 2021 are as follows:

Name of Stockholder	No. of Shares	Percentage to Total
1. Paramount Landequities, Inc.	3,203,210,526	55.9706539040
2. Saturn Holdings, Inc.	2,446,009,079	42.7398469428
3. PCD Nominee Corp. (Filipino)**	54,387,683	0.9503322236
Name of Stockholder	No. of Shares	Percentage to Total
4. Sytengco &/or Necisto U. Sytengco, Aylene Y.	4,330,000	0.0756593828
5. Sytengco, Aylene Y.	802,334	0.0140194215
6. Sytengco, Ned Bryan Y.	802,333	0.0140194041
Sytengco II, Necisto Y.	802,333	0.0140194041
7. Panlilio, Bong	718,130	0.0125480999
8. Cualoping Securities Corporation	606,801	0.0106028150
9. Tanenglian, Mariano	574,073	0.0100309489
10. Dela Cruz, Teresita	350,136	0.0061180309
11. Guild Securities Inc.	249,171	0.0043538393
12. Yap, Luis Y.	218,152	0.0038118350
13. Buison &/or Norma M. Buison, Edgardo J.	170,000	0.0029704608
14. Chua, Christopher	168,580	0.0029456487
15. Recto, Ramon A.	127,071	0.0022203495
16. Mendoza, Alberto &/or Jeanie C.	125,147	0.0021867309
17. L.M Garcia & Associates Inc.	122,913	0.0021476955
18. ZFF Ventures & Development Corp.	122,416	0.0021390113
19. David Go Securities Corporation	122,060	0.0021327908
20. Li, Berio T.	117,994	0.0020617444
Total:	5,714,136,932	99.8448206838

\*\* including 52,144,998 scrippless shares of Paramount Landequities, Inc.

### 3. Dividends

Dividend payments depend upon the earnings, cash flow and financial condition of the Company.

The undistributed earnings of subsidiaries which are included in the retained earnings are not



available for declaration as dividend until declared by the subsidiaries.

All dividends are subject to the approval of the Company's Board of Directors and in the case of stock dividends, by the Stockholders. In addition, stock or property dividends are likewise subject to the approval of the Commission.

The Company's retained earnings is restricted for payment of dividends to the extent of the amount of Treasury shares amounting to ₱7,955.

The Company has not distributed dividends for the past three years.

#### **4. Recent Sales of Unregistered or Exempt Securities, Including Recent Issuance of Securities Constituting an Exempt Transaction**

For the past three years, the Company has not sold any unregistered or exempt securities, nor were there any recent issuances of securities constituting an exempt transaction.

### **ITEM 6 – MANAGEMENT'S DISCUSSION AND ANALYSIS OR PLAN OF OPERATIONS**

#### **Management's Discussion and Analysis**

##### *Full Year 2021*

##### **a) Result of Operations**

The Company's net income after tax decreased by 31.40% or ₱251.86 million, from ₱802.10 million in 2020 to ₱550.25 million in 2021. The decrease is attributable to the decline in revenues by 24.28% or ₱632.50 million, from ₱2,604.57 million in 2020 to ₱1,972.07 million in 2021. Real estate sales were lower by 78.55% or ₱504.02 million, while rental income decreased by 8.16% or ₱143.48 million as a result of the slow-down in economic activity brought about by the restrictions imposed by the Government due to the COVID-19 pandemic. Room and other operated departments, on the other hand, increased by 7.31% or ₱15.00 million from ₱205.18 million in 2020 to ₱220.19 million for the year 2021, due to the higher room occupancy of its serviced apartment in Makati City.

Other income meanwhile, increased by 71.09% or ₱140.63 million compared to last year mainly due to new service contracts rendered by the Company during the year.

The Company's wholly-owned subsidiaries, ECI and BCI contributed a combined gross revenue of ₱130.55 million.

Provision for income tax decreased by 69.82% or ₱248.94 million, from ₱361.72 million in 2020 to ₱112.78 million in 2021, due to lower net income and decrease in income tax rate brought about by the effectivity of the CREATE bill.

#### **Expenses**

General and administrative expenses increased by 26.83% or ₱156.74 million, from ₱584.14 million in 2020 to ₱740.88 million in 2021, mainly due to higher provision for estimated credit losses. Finance charges, however, decreased by 5.67% or ₱15.46 million, from ₱272.69 million in 2020 to ₱257.23 million in 2021 due to principal bank loan repayments and lower interest costs during the year.

The Company is closely monitoring the business activities of its tenants in order to assist and

mitigate the impact of the pandemic in their operations. Our sustainable partnership with our tenants continue to play a vital role in navigating this crisis. Considering the effects of the pandemic, the Company put proactive measures to mitigate vacancy risk. The aim of the Company now is to work in partnership with tenants to finish the year with steady revenue and prepare to bounce back by next year, as the Government starts to ease restrictions.

The Company strictly implements and follows national and local government advisories and guidelines as well as the best practices taken by the Philippine Department of Health (DOH) to support the government's objective fully stop the spread of the Covid-19 virus.

#### b) Financial Condition

As of December 31, 2021, the Company's consolidated assets increased by 1.77% or ₱562.37 million, from ₱31,821.94 million as of December 31, 2020 to ₱32,384.31 million of December 31, 2021. The increase primarily pertains to the increase in cash and cash equivalents by 54.85% or ₱771.83 million, from ₱1,407.27 million as of December 31, 2020 to ₱2,179.11 million as of December 31, 2021. The increase is mainly from the Company's collections from leasing operations and real estate sales customers, while operating & capital expenditures were reduced during the year. Investment properties also increased by 1.96% or ₱408.64 million, from ₱20,882.74 million as of December 31, 2020 to ₱21,291.37 million as of December 31, 2021, mainly due to the continuous development of WestEnd Square, a mixed-use development in Makati and Eton City Square in Sta. Rosa, Laguna.

Total liabilities slightly decreased by ₱19.89 million, from ₱13,180.47 million as of December 31, 2020 to ₱13,160.59 million as of December 31, 2021. The decrease is mainly due to the decrease in Customers' deposits by 4.27% or ₱42.62 million, from ₱997.71 million as of December 31, 2020 to ₱955.10 million as of December 31, 2021, which pertains to prior year collections that were recognized as real estate sales in 2021, upon meeting the Company's revenue recognition criteria.

c) The Company's top five (5) key performance indicators are as follows:

##### 1. *Net Income*

The Company posted net income after tax of ₱550.25 million for the year ended December 31, 2021, lower than the net income generated in 2020 of ₱802.10 million. The decrease was mainly attributable to the decrease in revenues.

##### 2. *Current Ratio (Current Assets/Current Liabilities)*

Current ratio as of December 31, 2021 1.49:1 compared to 1.59:1 as of December 31, 2020. The decrease was mainly due to the reclassification of bank loans payable that will become due in the next 12 months.

##### 3. *Earnings Per Share*

The Company reported earnings per share of ₱0.096 per share for the year ended December 31, 2021 and ₱0.140 for the period ended 2020. Diluted earnings per share for the period ending December 31, 2021 and 2020 is at ₱0.096 and ₱0.140 per share, respectively.

##### 4. *Debt to Equity Ratio (Total Liabilities/Total Equity)*

The Company's debt to equity ratio decreased to 0.68 as of December 31, 2021 from 0.71 as of

December 31, 2020, the decrease was mainly due to principal payment of bank loans during the period.

#### 5. Quick Ratio

*(Cash and Cash Equivalents and Receivables/Current Liabilities)*

Quick ratio as of December 31, 2021 and December 31, 2020 is 0.63:1 and 0.56:1, respectively. The increase is primarily due to higher cash and cash equivalents, mainly collected from the Company's leasing operations and real estate sales customers, while operating & capital expenditures were reduced during the year.

#### d) Known Trends, Events of Uncertainties

There are no known trends or any known demands, events of uncertainties that will affect the Company's liquidity. Expected inflows from operations are deemed sufficient to sustain the Company's operations for the next six months.

There are no events that will trigger direct or contingent financial obligation that is material to the Company, including any default or acceleration of an obligation.

There are no known material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Company with unconsolidated entities or other persons created during the reporting period.

There are no known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues of income from continuing operations.

#### e) Significant Elements of Income or Loss

There is no significant element of income that did not arise from continuing operations.

#### f) The causes for any material change from period to period which shall include vertical and horizontal analyses of material item.

Results of the vertical analyses showed the following:

1. Cash and cash equivalents	6.73%
2. Receivables	6.13%
3. Real Estate project in progress	12.84%
4. Investment properties	65.75%
5. Accounts payable and other current liabilities	10.73%
6. Loans Payable	18.95%
7. Equity	59.36%

Results of the horizontal analyses showed the following:

1. Cash and cash equivalents	54.85%
The increase is primarily due to higher cash and cash	

equivalents, mainly collected from the Company's leasing operations and real estate sales customers, while operating & capital expenditures were reduced during the year.

2. Receivables	-14.12%
The decrease was mainly due to additional provision for estimated credit losses during the year	
3. Other current assets	-9.64%
The decrease mainly pertains to the Company's application of its excess input VAT and creditable withholding taxes from prior year to its current output VAT and income tax dues, respectively..	
4. Property and equipment	-5.92%
The decrease was mainly due to the depreciation recognized during the year.	
5. Right of use asset	-5.18%
The decrease was mainly due to the amortization recognized during the year.	
6. Deferred income tax assets	-5.49%
The decrease primarily represents the timing difference between tax and book basis of accounting for real estate and leasing transactions.	
7. Other noncurrent assets	-23.75%
The decrease primarily pertained to the recoupment of advances to contractors against contractors' progress billings during the year	
8. Current portion of deposits and other liabilities	38.52%
The increase was mainly due to the increase in tenant's security deposits coming from the Company's new office tenants and the relating increase in rental rates of its existing tenants.	
9. Deferred income tax liabilities	38.52%
The decrease primarily represents the timing difference between tax and book basis of accounting for real estate and leasing transactions.	
10. Other noncurrent liabilities	38.52%
The decrease primarily pertains to the recognition as lease revenue of the deferred rental income in prior year	

## **ANALYSIS OF PRIOR YEAR OPERATIONS AND FINANCIAL CONDITION:**

### *Full Year 2020*

#### **a) Result of Operations**

For the year 2020, the Company reported a Net Income after tax of ₱802.10 million this is 10.92% or ₱98.28 million lower than the ₱900.38 million recorded in 2019. The decrease in the Net Income is mainly attributable to the decrease in real estate sales revenue and modest increase in leasing revenue due to the rental concession granted to some retail tenants due to impact of Covid-19 pandemic. However, the financial operating impact was partially offset by the prompt management actions to implement some cost savings measures that resulted to the decline of operating cost and expenses.

The Covid-19 pandemic impacted the business for the year when the government placed the entire country under the Community Quarantine.

However, despite the pandemic leasing revenues grew by 2.92% or ₱49.9 million as compared to 2019 as a result of rental rate escalations and stable occupancy of office spaces. Revenue from rooms and other operated department likewise increased by 12.82% or ₱23.32 million. On the other hand, real estate sales revenues significantly declined by 54.96% or ₱782.81 million vis a vis last year's performance due to lower real estate sales from the Company's completed projects, 8 Adriatico in Manila, 68 Roces along Don Alejandro Roces Avenue in Quezon City and North Belton Communities in Caloocan City.

Other income (charges) decreased by 6.65% or ₱14.08 million compared to last year mainly due to decline in interest rates on money market placements that resulted to a lower interest income yield. The impact on interest income was partially offset by the corresponding decrease in financing charges.

Provision for income tax decreased from ₱378.36 million in 2019 to ₱361.72 million in 2020 due to lower revenue and the timing difference in the net income reported for tax purposes as against the financial income reported in the financial statements.

The Company's wholly-owned subsidiaries, ECI and BCI, contributed gross revenues of amounting to ₱171.86 million and ₱348.93 million, respectively.

#### **Expenses**

General and administrative expenses decreased by 13.49% or ₱91.12 million primarily due to the lower utilities, repairs and maintenance due to numerous cost cutting measures implemented during the year. Selling expenses significantly decreased by 71.28% or ₱79.56 million as compared to 2019 due to the decrease in commissions as a result of lower sales revenue recognized during the year.

For 2020, the Company recorded additional provision for Estimated Credit Loss (ECL) on Contract Receivables, Lease Receivables and Other Assets on a per contract basis amounting to ₱17.7 million for the expected significant increase in credit risk on the said receivables. Also, certain receivables were subjected to deferment in compliance with the Bayanihan Act 1 and 2, and DTI Rules on rental collection.

The Company is closely monitoring its operational business activities on how to assist the tenants in their operations. Our sustainable partnership with our tenants plays a vital role in navigating the impact of the crisis. Considering the effects of the pandemic, the Company put proactive measures to mitigate vacancy risk. The aim of the Company now is to work in partnership with tenants to finish the year with a positive outlook and be ready to bounce back early next year.

The Company strictly follows national and local government advisories and guidelines as well as the best practices taken by the Philippine Department of Health (DOH) to support the government's objective to stop the spread of the Covid-19 virus. Pandemic situations like Covid-19 usually have a longer period of impact to business operation and pose greater risk of exposing personnel.

Learnings from this pandemic will be used to improve its Business Continuity Plan (BCPs) moving forward. Management believes that these measures can alleviate the further negative impact of the outbreak to the Company's business and to its financial condition and operating performance for the next reporting period.

#### b) Financial Condition

As of the end of December 31, 2020, the Company's consolidated assets stood at ₱31.82 billion, slightly lower by 0.02% than the ₱31.83 billion consolidated assets as of December 31, 2019. The net decrease was primarily due to the decrease in Cash and Cash Equivalents of ₱0.92 billion due to the prepayment of loan with BPI amounting to ₱1.2 billion partially offset by the increase in Trade Receivables and Investment Properties amounting to ₱0.71 billion and ₱0.61 billion, respectively.

At the end of 2020, total debt at the consolidated level amounted to ₱13.18 billion, a 5.80% decrease from the December 2019 level of ₱13.99 billion. The decrease in debt level was due to payment of loans.

Total equity, on the other hand, increased by ₱806.07 million mainly due to the net income recognized during the year.

#### c) The Company's top five (5) key performance indicators are as follows:

##### 1. *Net Income*

The Company posted net income after tax of ₱802.10 million for the year ended December 31, 2020, lower than the net income generated in 2019 of ₱900.38 million. The decrease was mainly due to lower sales revenues.

##### 2. *Current Ratio (Current Assets/Current Liabilities)*

Current ratio as of December 31, 2020 1.59:1 compared to 1.19:1 as of December 31, 2019. The increase was mainly due to the reclassification of portion of payable to landowners from current to noncurrent as the promissory notes relating to the said liabilities have been extended for a period of three (3) years.

##### 3. *Earnings Per Share*

The Company reported earnings per share of ₱0.1402 per share for the period ended December 31, 2020 and ₱0.1573 as of end of 2019. Diluted earnings per share for the period ending December 31, 2020 and 2019 is at ₱0.1402 and ₱0.01573 per share, respectively.

##### 4. *Debt to Equity Ratio (Total Liabilities/Total Equity)*

The Company's debt to equity ratio decreased to 0.71 from 0.78 in 2019, the decrease was mainly due to principal payment of bank loans during the period.

## 5. Quick Ratio

*(Cash and Cash Equivalents and Receivables/Current Liabilities)*

Quick ratio as of December 31, 2020 and December 31, 2019 is 0.56:1 and 0.42:1, respectively. The increase is primarily due to lower current liabilities as a result reclassification of portion of payable to landowners from current to noncurrent as the promissory notes relating to the said liabilities have been extended for a period of three (3) years.

### d) Known Trends, Events of Uncertainties

There are no known trends or any known demands, events of uncertainties that will affect the Company's liquidity. Expected inflows from operations are deemed sufficient to sustain the Company's operations for the next six months.

There are no events that will trigger direct or contingent financial obligation that is material to the Company, including any default or acceleration of an obligation.

There are no known material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Company with unconsolidated entities or other persons created during the reporting period.

There are no known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues of income from continuing operations.

### e) Significant Elements of Income or Loss

There is no significant element of income that did not arise from continuing operations.

### f) The causes for any material change from period to period which shall include vertical and horizontal analyses of material item.

Results of the vertical analyses showed the following:

1. Receivables	7.27%
2. Real Estate project in progress	13.02%
3. Other current assets	5.04%
4. Investment properties	65.62%
5. Accounts payable and other current liabilities	10.90%
6. Loans Payable	19.14%
7. Equity	58.58%

Results of the horizontal analyses showed the following:

1. Cash and cash equivalents	-39.44%
The decrease was attributed to the prepayment of loan with BPI amounting to ₱1.2 billion.	

2. Receivables	44.57%
The increase was mainly due to certain receivables that were subjected to deferment in compliance with the Bayanihan Act 1 and 2, and DTI Rules on rental collection.	
3. Real estate inventory	-5.05%
The decrease was mainly due to cost recognized on sold units.	
4. Other non-current assets	-16.95%
The decrease was mainly due to the decrease in the non-current portion of advances to contractors.	
5. Property and equipment	-7.67%
The decrease was mainly due to the depreciation recognized during the year.	
6. Right of use asset	-9.40%
The increase was mainly due to recognition of the right to use of leased asset in compliance with PFRS16.	
7. Deferred income tax assets	-9.07%
The decrease primarily represents the timing difference between tax and book basis of accounting for real estate and leasing transactions.	
8. Payable to landowner	-41.98%
The decrease was mainly due to payment of outstanding balance related to various land purchases.	
9. Deposits and other liabilities	5.59%
The increase was mainly due to the increase in security deposits, advance rental and retirement liability.	

## ANALYSIS OF PRIOR YEAR OPERATIONS AND FINANCIAL CONDITION:

### *Full Year 2019*

#### a) Result of Operations

The Company ended the year with a Net Income after tax of ₱900.38 million this is 83.10% or ₱ 408.65 million higher than the ₱491.73 million recorded in 2018. The improvement in the Net Income is attributable to the improvement in the total revenue as the leasing segment and serviced apartment both surpassed prior year's performance.

Leasing revenues grew by 14.26% or ₱213.11 million as compared to 2018 as a result of rental rate escalations and stable occupancy of office spaces. Revenue from rooms and other operated department also increased by 95.04% or ₱88.62 million. Real estate sales however, declined by 16.4% or ₱279.4 million vis a vis last year's performance following a one-time sale of a 2.1 hectares land in Manggahan, Pasig to Ali Eton Property Development Corporation in 2018.

Other charges significantly dropped by 91% or ₱84.70 million compared to last year due to higher



interest income on money market placements as well as other income. This is partially offset by the increase in finance charges.

Provision for income tax increased from ₱189.69 million in 2018 to ₱378.36 million in 2019 due to higher revenue and the timing difference in the net income reported for tax purposes as against the financial income reported in the financial statements.

The Company's wholly-owned subsidiaries, ECI and BCI, contributed gross revenues of amounting to ₱409.87 million and ₱411.93 million, respectively.

## **Expenses**

General and administrative expenses decreased by 13.53% or ₱105.62 million primarily due to the lower utilities, repairs & maintenance and provision for estimated credit loss. Selling expenses rose by 10.33% or ₱10.45 million as compared to 2018 due to the increase in commissions as a result of higher reservation sales booked during the year.

### **b) Financial Condition**

As of December 31, 2019, the Company's consolidated assets stood at ₱31.83 billion, slightly higher than the ₱31.32 million consolidated assets as of December 31, 2018. The net increase primarily pertains to the increase in investment properties following the continuous development of projects like NXTower I in Ortigas and WestEnd Square in Makati City.

At the end of 2019, total debt at the consolidated level amounted to ₱13.99 billion, a 2.33% decrease from the December 2018 level of ₱14.33 billion. The decrease in debt level was due to payment of loans.

Total equity, on the other hand, increased by ₱839.24 million due to the net income recognized during the year.

c) The Company's top five (5) key performance indicators are as follows:

#### *1. Net Income*

The Company posted net income after tax of ₱900.38 million for the year ended December 31, 2019, higher than the net income generated in 2018 of ₱491.73 million. The increase was mainly due to higher revenues.

#### *2. Current Ratio (Current Assets/Current Liabilities)*

Current ratio as of December 31, 2019 1.19:1 compared to 1.74:1 as of December 31, 2018. The decrease was mainly due to higher current liabilities due to reclassification of payable to landowners from non-current to current as the obligation will become due within the next 12 months.

#### *3. Earnings Per Share*

The Company reported earnings per share of ₱0.1573 per share for the period ended December 31, 2019 and ₱0.0859 as of end of 2018. Diluted earnings per share for the period ending December 31, 2019 and 2018 is at ₱0.1573 and ₱0.0859 per share, respectively.

#### *4. Debt to Equity Ratio (Total Liabilities/Total Equity)*

The Company's debt to equity ratio decreased to 0.78 from 0.84 in 2018, the decrease was mainly

due to principal payment of bank loans during the period.

5. *Quick Ratio*

*(Cash and Cash Equivalents and Receivables/Current Liabilities)*

Quick ratio as of December 31, 2019 and December 31, 2018 is 0.42:1 and 0.66:1, respectively. The decline is primarily due to lower cash and cash equivalents and current receivables.

d) **Known Trends, Events of Uncertainties**

There are no known trends or any known demands, events of uncertainties that will affect the Company's liquidity. Expected inflows from operations are deemed sufficient to sustain the Company's operations for the next six months.

There are no events that will trigger direct or contingent financial obligation that is material to the Company, including any default or acceleration of an obligation.

There are no known material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Company with unconsolidated entities or other persons created during the reporting period.

There are no known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues of income from continuing operations.

e) **Significant Elements of Income or Loss**

There is no significant element of income that did not arise from continuing operations.

f) **The causes for any material change from period to period which shall include vertical and horizontal analyses of material item.**

Results of the vertical analyses showed the following:

1. Cash and cash equivalents	7.30%
2. Receivables	5.01%
3. Real Estate project in progress	13.71%
4. Other current assets	5.09%
5. Investment properties	63.70%
6. Accounts payable and other current liabilities	11.09%
7. Payable to landowners	5.75%
8. Loans Payable	19.69%
9. Equity	56.04%

Results of the horizontal analyses showed the following:

1. Cash and cash equivalents	-12.06%
The decrease was attributed to cash disbursements	

made by the Company relating to the continuous development of its projects during the year.

2. Receivables	-5.52%
The decrease pertains to customer payments collected during the year.	
3. Real estate inventory	-12.02%
The decrease was mainly due to cost recognized on sold units.	
4. Other non-current assets	-11.97%
The decrease was mainly due to the decrease in the non-current portion of advances to contractors.	
5. Investment properties	7.20%
The increase was mainly due to the actual project cost incurred for the Company's ongoing projects.	
6. Property and equipment	-6.73%
The decrease was mainly due to the depreciation recognized during the year.	
7. Right of use asset	100%
The increase was mainly due to recognition of the right to use of leased asset in compliance with PFRS16.	
8. Deferred income tax assets	-71.41%
The decrease primarily represents the timing difference between tax and book basis of accounting for real estate and leasing transactions.	
9. Customer's Deposits	-12.24%
The decrease primarily pertained to deposits from customers of real estate sales which are recorded as revenue for period.	
10. Loans Payable	-12.87%
The decrease was mainly due to the bank loan payment during the year.	
11. Deposits and other liabilities	18.15%
The increase was mainly due to lease liabilities recorded in relation to the right of use of leased assets. Likewise security deposits, advance rental and retirement liability increased.	

## ITEM 7- FINANCIAL STATEMENTS

The consolidated Financial Statements and related Notes to Financial Statements of the Company are incorporated herein by reference and attached as an integral part of this Annual Report.

# **ITEM 8 – CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

There are no changes in, and disagreements with, the Company’s accountants on any accounting and financial disclosure during the three most recent years in the year ended December 31, 2021 or in any subsequent interim period.

# **ITEM 9 – DIRECTORS AND EXECUTIVE OFFICERS**

Hereunder is the list of Directors and Executive Officers of the Company. All the directors named hereunder were elected to office at the Annual Stockholders’ Meeting held on April 21, 2021 to hold office until the next succeeding annual meeting and until their respective successors have been elected and shall have qualified.

<b>Name</b>	<b>Age</b>	<b>Citizenship</b>	<b>Position/Term of Office/Period Served</b>	<b>Business Experience/ Other Directorships for the Last Five Years</b>
Lucio C. Tan	87	Filipino	Chairman/ 1 year/ 21 February 2007 to present	Chairman of Philippine Airlines, Inc., Asia Brewery Inc., LT Group, Inc., MacroAsia Corp., Fortune Tobacco Corp., PMFTC, Inc., Grandspan Development Corp., Himmel Industries Inc., Lucky Travel., PAL Holdings, Inc., Air Philippines Corporation, Tanduay Distillers, Inc., The Charter House, Inc., AlliedBankers Insurance Corp., Absolut Distillers, Inc., Progressive Farms, Inc., Foremost Farms, Inc., Maranaw Hotels & Resort Corporation, Eton City, Inc., Belton Communities, Inc. Eton Hotels & Leisure, Inc. (formerly, FirstHomes, Inc.), Allianz PNB Life Insurance, Inc., PNB Holdings Corporation and Basic Holdings Corp., Director of Philippine National Bank
Michael G. Tan	56	Filipino	Director/ 1 year / 27 February 2007 to present	Director/President of LT Group, Inc., Director/Chief Operating Officer of Asia Brewery, Inc. Director of Philippine National Bank, PMFTC Inc., Tanduay Distillers, Inc., Victorias Milling Co., Eton City, Inc., PAL Holdings, Inc. (PAL), Philippine Airlines, Inc., Air Philippines Corp., Tangent Holdings Corp., Abacus Distribution Systems Philippines, Inc., AlliedBankers Insurance Corp., Maranaw Hotels & Resort Corporation (Century Park Hotel) and Pan Asia Securities, Inc.

<b>Name</b>	<b>Age</b>	<b>Citizenship</b>	<b>Position/Term of Office/Period Served</b>	<b>Business Experience/ Other Directorships for the Last Five Years</b>
Juanita T. Tan Lee	79	Filipino	Director / 1 year/ 21 February 2007 to present	Director/Treasurer of LT Group, Inc.; Director of Maranaw Hotels & Resort Corp., Asia Brewery, Inc., and Tanduay Distillers, Inc.; Director/Corporate Secretary of, Fortune Tobacco Corp.; Corporate Secretary of Absolut Distillers, Inc., The Charter House, Inc., Foremost Farms, Inc., Grandspan Development Corp., Himmel Industries, Inc., Landcom Realty Corp., Lucky Travel Corp., PMFTC, Inc., Progressive Farms, Inc.; Assistant Corporate Secretary of Basic Holdings Corp.; Treasurer of Mabuhay Digital Philippines, Inc. and Mabuhay Digital Technologies, Inc.
Vivienne K. Tan	53	Filipino	Director/ 1 year/ 4 May 2018 to present	Director of Philippine National Bank and LT Group, Inc.; Board of Trustee of University of the East and University of the East Ramon Magsaysay Memorial Medical Center; Founding Chairperson of Entrepreneurs School of Asia; Founding Trustee of Philippine Center for Entrepreneurship (Go Negosyo), Phils.
Cirilo P. Noel	66	Filipino	Director/ 1 year/ 12 April 2019 to present	Chairman of Palm Concepcion Power Corporation; Independent Director of Globe Telecom, Inc., St. Luke's Medical Center, and San Miguel Foods and Beverage, Inc.; Director of Amber Kinetics Holdings Co., PTE Ltd., LH Paragon Inc., Cal Comp Technology (Philippines) Inc., St. Luke's Medical Center College of Medicine, JG Summit Holdings, Inc., Security Bank Corporation, St. Luke's Foundation, and Transnational Diversified Group.

<b>Name</b>	<b>Age</b>	<b>Citizenship</b>	<b>Position/Term of Office/Period Served</b>	<b>Business Experience/ Other Directorships for the Last Five Years</b>
Wilfrido E. Sanchez	84	Filipino	Independent Director/ 1 year/ 27 February 2007 to present	Tax Counsel of Quiason Makalintal Barot Torres Ibarra & Sison Law Offices; Board of Trustees of Asian Institute of Management (AIM); Director of Amon Trading Corp., EEI Corporation, House of Investments, Inc., JVR Foundation, Inc., Kawasaki Motor Corp., Magellan Capital Holdings, Corp., Transnational Diversified Corp., Transnational Financial Services, Inc., Universal Robina Corp., LT Group, Inc., Asia Brewery, Inc., Tanduay Distillers, Inc., Emcor, Inc., J-Del Investment and Management Corporation, Center for Leadership & Change, Inc., K Servico, Inc., Adventure International Tours, Inc., Gokongwei Brothers Foundation, Petnet, Inc., Transnational Plans, Inc., Asiabest Group International Inc. and Trimotors Technology Corp.
Ramon S. Pascual	62	Filipino	Director 1 year/ 31 May 2013 to present; appointed as President and Chief Executive Officer on 19 November 2019 to present	Executive Director of Dynamic Holdings Limited; Director and President of Eton City, Inc., Belton Communities, Inc., Eton Hotels & Leisure, Inc. (formerly, FirstHomes, Inc.); Director, Chairman and President of Eton Properties Management Corporation; Director of Beijing Longfast and PNB Holdings Corporation; and Senior Executive of Eton Properties Limited in Hong Kong

<b>Name</b>	<b>Age</b>	<b>Citizenship</b>	<b>Position/Term of Office/Period Served</b>	<b>Business Experience/ Other Directorships for the Last Five Years</b>
Johnip G. Cua	65	Filipino	Independent Director/ 1 year/ 30 May 2014 to present	Chairman of the Board of Trustees of Xavier School, Inc., P&Gers Fund Inc.; Chairman & President of Taibrews Corporation; Independent Director of ALI-Eton Property Development Corporation, Philippine Airlines, Inc., PAL Holdings, Inc., MacroAsia Corporation, MacroAsia Catering Services, Inc., MacroAsia Airport Services Corporation, MacroAsia Properties Development Corporation, PhilPlans First Inc., LT Group, Inc, Asia Brewery, Inc. and Tanduay Distillers, Inc., Century Pacific Food, Inc. and First Aviation Academy; Director of Alpha Alleanza Manufacturing, Inc., Allied Botanical Corporation, Interbake Marketing, Inc., Lartizan Corporation, Teambake Marketing, Inc., and Bakerson Corporation; Member of the Board of Trustees of Xavier School Educational & Trust Fund, MGCC Foundation and Zenori Corporation
Karlu T. Say	52	Filipino	Director/OIC-HR Head/1 year/ 9 October 2017 to present; Chief Operating Officer on 19 November 2019 to 24 January 2022	Founder and Director of Dong-A Pharma Phils., Inc.; Director of Eton Properties Management Corporation; Director of Alliedbankers Insurance Corporation; Director and President of PNB Holdings Corporation

<b>Name</b>	<b>Age</b>	<b>Citizenship</b>	<b>Position/Term of Office/Period Served</b>	<b>Business Experience/ Other Directorships for the Last Five Years</b>
Mary G. Ng	68	Filipino	Independent Director / 1 year / 29 June 2020 to present	Chief Executive Officer of H&E Group of Companies; Honorary President of the Packaging Institute of the Philippines, the Philippine Plastic Industrial Association of the Philippines, and the Association of Volunteer Fire Chiefs and Firefighters of the Philippines; Chairman of the ASEAN Federation of Plastic Industries (AFPI); Executive Vice-President of Federation of Filipino-Chinese Chamber of Commerce and Industries; Tripartite Board Member of the Department of Labor and Employment and Tripartite Member of National Tripartite Council; Board member of the Technical Educational and Skills Development Authority (TESDA); Vice-President of Philippine Piak O Eng Chamber of Commerce and Philippine Piak O Eng Uy's Association; Director of Philippine Dongshi Townmate Association, Inc.; Independent Director of LT Group, Inc. and ABIC Insurance
Florencia G. Tarriela	73	Filipino	Independent Director 1 year / 29 June 2020 to present	Board Advisor of the Philippine National Bank ; Independent Director of PNB International Investments Corporation and LT Group, Inc.; Director of PNB Capital and Investment Corporation, and Financial Executive Institute of the Philippines (FINEX) ; Director/Vice-President of Tarriela Management Co. Inc.; Director/Vice-President/Assistant Treasurer of Gozon Development Corporation; Life Sustaining Member of Bankers Institute of the Philippines; Trustee of Philippine Bible Society, TSPI MBA and TSPI Development Corporation;

(\*Note: Unless otherwise indicated or qualified, the term "director" refers to a regular director of the Company.)



Mr. Wilfrido E. Sanchez, Mr. Johnip G. Cua, Ms. Florencia G. Tarriela and Ms. Mary Ng are the Company's incumbent independent directors. They were nominated as independent directors for the ensuing year and their nomination was approved by the Nomination and Remuneration Committee (Committee). They were nominated by Ms. Karlu T. Say and Mr. Michael G. Tan, respectively; both are stockholders of the Company. Neither Ms. Karlu T. Say nor Mr. Michael G. Tan are related to any of the Independent Directors.

Pursuant to Article III, Section 6 of the Company's By-laws, in relation to Rule 38 of the Securities Regulation Code, recommendations for nomination of independent directors were signed by the members of the Committee and duly accepted by the nominees. After determining the qualifications of the nominees, the Committee prepared a final list of candidates containing relevant and material information about them. The Committee determined that the nominees for independent director possess all of the qualifications and none of the disqualifications of an independent director provided for in the Company's By-laws, the Code of Corporate Governance and the adopted Revised Manual of Corporate Governance of the Company.

In its meeting held on 11 March 2022, the Nomination and Remuneration Committee approved the following nominees for election to the Board of Directors in the forthcoming Annual Shareholders' Meeting:

1. Lucio C. Tan
2. Cirilo P. Noel
3. Ramon S. Pascual
4. Karlu T. Say
5. Michael G. Tan
6. Vivienne K. Tan
7. Juanita T. Tan Lee
8. Johnip G. Cua - independent director
9. Wilfrido E. Sanchez – independent director
10. Mary G. Ng – independent director
11. Florencia G. Tarriela – independent director

The foregoing nominees to the Board of Directors are also current directors of the Company. The business experience/directorship of said nominees for the last five years are listed in pages 9 to 13 hereof.

Mr. Sanchez has been the Company's independent director since February 2007 while Mr. Cua has served as such since May 2014. Ms. Tarriela and Ms. Ng were elected as independent directors in 2020.

In its meeting last 11 March 2022 the Nomination and Remuneration Committee approved the re-nomination of Mr. Sanchez and Mr. Cua for independent directors.

All the nominees for independent directors were advised of the Notice of the Commission dated 20 October 2006 regarding the submission of a Certificate of Qualification by independent directors. All nominees also attended the seminar on Corporate Governance.

The nominees for independent directors were likewise informed of SEC Memorandum Circular No. 4 series of 2017, regarding the term limits for independent directors. Of the four (4) nominees, only Mr. Wilfrido E. Sanchez has served the maximum cumulative term of nine years.

The Board of Directors resolved to approve the re-nomination of Mr. Wilfrido E. Sanchez for the position of independent director for the term 2022-2023. The Board considered Mr. Sanchez' in depth knowledge of the Company's business as well as that of its affiliates and subsidiaries due to his length of service as an independent director of the Company. Furthermore, Mr. Sanchez's expertise in the field of taxation and his experience as Board member of different companies from various industries will

greatly help the decision-making process of the Board and the Company's compliance with regulatory requirements. The Board believes that retaining Mr. Sanchez as independent director will be instrumental in attaining the Company's goals for the ensuing year. Hence, the Board decided that it is to the best interest of the Company if Mr. Sanchez will be re-nominated and re-elected.

The Nomination and Remuneration Committee is composed of Dr. Lucio C. Tan as Chairman with Ms. Karlu T. Say, Mr. Wilfrido E. Sanchez, Ms. Mary G. Ng and Mr. Johnip G. Cua as members thereof.

#### Significant Employees

The Company values all its employees but is not dependent upon any single employee to make a significant contribution to the business.

#### Family Relationships

In addition, Mr. Lucio C. Tan is the father of Ms. Karlu T. Say, Ms. Vivienne K. Tan, and Mr. Michael G. Tan. Further, Mr. Lucio C. Tan is the father-in-law of Mr. Ramon S. Pascual.

#### *Involvement in Certain Legal Proceedings (over the past 5 years)*

For a period covering the past five (5) years, none of the directors or any of the executive officers of the Company has been:

- 1.) Involved in any bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of the bankruptcy or within two years prior to that time;
- 2.) Convicted by final judgment in a criminal proceeding, domestic or foreign, or is being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- 3.) Subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities, commodities or banking activities; and
- 4.) Found by a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or a domestic or foreign Exchange or other organized trading market or self-regulatory organization, to have violated a securities or commodities law or regulation, and the judgment has not been reversed, suspended, or vacated.

# **ITEM 10 – COMPENSATION OF DIRECTORS AND EXECUTIVE OFFICERS**

The following compensation was paid to Officers and Directors as a group for the year ended December 31, 2021. For 2022, the Directors and Executive Officers are expected to receive the same as the previous year:

## **SUMMARY COMPENSATION TABLE**

### Annual Compensation

Name of Officers/Position	Year	Salary	Bonus	Others*
Five (5) most highly compensated Executive Officers:  1. Ramon S. Pascual – President 2. Carlos B. Carlos – Executive VP 3. Wilfredo M. Pielago – VP – Controller 4. Gerardo I. Mauricio – VP for IT & SAP 5. Marie Noellie T. Dela Rosa – AVP Leasing	2022 (estimate)	18,042,588	1,880,834	-
Five (5) most highly compensated Executive Officers:  1. Ramon S. Pascual – President 2. Carlos B. Carlos – Executive VP 3. Wilfredo M. Pielago – VP Controller 4. Gerardo I. Mauricio – VP for IT & SAP 5. Ma. Noellie T. Dela Rosa – AVP Leasing	2021	17,751,370	1,880,834	-
Five (5) most highly compensated Executive Officers:  1. Ramon S. Pascual – President 2. Carlos B. Carlos – Executive VP 3. Wilfredo M. Pielago – VP Controller 4. Gerardo I. Mauricio – VP for IT & SAP 5. Ma. Noellie T. Dela Rosa – AVP Leasing	2020	16,293,464	1,814,567	-
All other Officers and Directors as a group unnamed	2022 (estimate)	19,236,194	1,584,834	786,000
	2021	20,188,304	1,738,838	786,000
	2020	13,229,762	1,188,313	1,263,000

*\*Others – includes per diem of Directors*

In compliance with Sections 29 and 49 of the Revised Corporation Code on the compensation of each director, Directors of the Company actually received compensation stated below for the year ended 31 December 2021. For 2022, the Directors of the Corporation are expected to receive the same as the previous year:

Name of Directors	Year	Salary	Bonus	Other Annual Position Compensation**
Lucio C. Tan	2022 (estimate)	-	-	240,000
	2021	-	-	240,000
	2020	-	-	240,000
Juanita T. Tan Lee	2022 (estimate)	-	-	252,000
	2021	-	-	252,000
	2020	-	-	267,000
Vivienne K. Tan	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	267,000
Wilfrido E. Sanchez	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	252,000
Michael G. Tan	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	252,000
Karl T. Say	2022 (estimate)	-	-	240,000
	2021	-	-	240,000
	2020	-	-	255,000
Ramon S. Pascual	2022 (estimate)	-	-	240,000
	2021	-	-	240,000
	2020	-	-	261,000
Johnip G. Cua	2022 (estimate)	-	-	246,000
	2021	-	-	246,000
	2020	-	-	240,000
Cirilo P. Noel	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	267,000
Mary G. Ng*	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	126,000
Florescia G. Tarriela*	2022 (estimate)	-	-	258,000
	2021	-	-	258,000
	2020	-	-	126,000

\* Elected in 2020

\*\* Represents allowance/per diem of Directors

- (a) Standard Arrangements – The Directors of the Company receive a Director’s allowance of ₱15,000.00 monthly and a per diem of ₱15,000.00 for every meeting attended. Members of the Executive Committee, Nomination Committee and Audit Committee receive an additional per diem of ₱5,000.00 and ₱3,000.00, respectively, for every meeting actually attended. Other than the stated allowance and the per diem of the Directors, there are no other standard arrangements for which the Directors of the Company are compensated, or are to be compensated, directly or indirectly, for any services provided as a Director, including any additional amounts payable for Committee participation or special assignments, for the last completed fiscal year and the ensuing year.

The total yearly compensation of directors does not exceed ten (10%) percent of the net income before income tax of the Company during the preceding year

- (b) Other Arrangements – None

- (c) Employment contract or compensatory plan or arrangement – None

# **ITEM 11 – SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT**

## a. Security Ownership of Certain Record and Beneficial Owners of More Than 5%

Title of Class	Name, address of record owner and relationship with issuer	Name of Beneficial Owner and relationship with Record Owner	Citizenship	No. of Shares Held	Percent
Common	Paramount Landequities, Inc.* <ul style="list-style-type: none"> <li>10 Quezon Avenue, Quezon City</li> <li>Major Stockholder</li> </ul>	LT Group, Inc. (Parent of Paramount Landequities, Inc.)	Filipino	3,255,355,524*	56.88%
Common	Saturn Holdings, Inc. <ul style="list-style-type: none"> <li>SMI Compound, C. Raymundo Avenue, Maybunga, Pasig City</li> <li>Major Stockholder</li> </ul>	LT Group, Inc. (Parent of Saturn Holdings, Inc.)	Filipino	2,446,009,079	42.73%

\* This is inclusive of 52,144,998 scrippless shares

The right to vote or direct the voting or disposition of the Company’s shares held by Saturn Holdings, Inc. and Paramount Landequities, Inc. is lodged in LT Group, Inc. These companies are expected to issue their respective proxies in favor of Ms. Juanita Tan Lee and/or Mr. Lucio C. Tan.

## b. Security Ownership of Management as of December 31, 2021

Title of Class	Name of Beneficial Owner	Amount and Nature of Beneficial Ownership	Citizenship	Percentage Held	Nature of Beneficial Ownership
Common	Lucio C. Tan	2,000 (R)*	Filipino	0.000%	Indirect
Common	Harry C. Tan	2,000 (R)**	Filipino	0.000%	Indirect
Common	Juanita T. Tan Lee	5,000 (R)***	Filipino	0.000%	Indirect
Common	Vivienne K. Tan	100 (R)****	Filipino	0.000%	Indirect
Common	Wilfrido E. Sanchez	2,000 (R)****	Filipino	0.000%	Indirect
Common	Michael G. Tan	12,000 (R)	Filipino	0.000%	Direct
Common	Karl T. Say	250 (R)	Filipino	0.000%	Direct
Common	Ramon S. Pascual	250 (R)	Filipino	0.000%	Direct
Common	Johnip G. Cua	100 (R)****	Filipino	0.000%	Indirect
Common	Cirilo P. Noel	100 (R)	Filipino	0.000%	Direct
Common	Mary G. Ng	100 (R)	Filipino	0.000%	Direct
Common	Florencia G. Tarriela	100 (R)	Filipino	0.000%	Direct

\*Mr. Lucio C. Tan is the ultimate beneficial owner of Paramount Landequities, Inc. and Saturn Holdings, Inc. which owns 99.61% of the Company.

\*\*Mr. Harry C. Tan owns 3,300 shares of LTGI which owns Paramount Landequities, Inc. and Saturn Holdings, Inc., the controlling stockholders of the Company equivalent to minimal indirect ownership in the Company.

\*\*\*Ms. Juanita T. Tan Lee owns 1,100 shares of LTGI equivalent to minimal indirect ownership in the Company.

\*\*\*\**Ms. Vivienne K. Tan, Mr. Wilfrido E. Sanchez, and Mr. Johnip G. Cua each own 1,000 shares of LTGI equivalent to minimal indirect ownership in the Company.*

Except as stated above, none of the members of Management has disclosed any other shares beneficially/indirectly owned.

c. Foreign Ownership as of December 31, 2021

Nationality	Title of Class	Amount and Nature of Ownership	Percentage Held
Filipino	Common	5,722,726,297*	99.99%
Foreign	Common	291,575	0.01%

*\*inclusive of 10,000 treasury share*

*Voting Trust Holders of 5% or more*

No person on record holds 5% or more of the common shares under a voting trust agreement.

*Changes in Control*

No arrangements exist which may result in a change in control of the Company. There has been no change in control of the Company since the beginning of its last fiscal year.

## ITEM 12 – CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

In addition to Note 17 of the Notes to Consolidated Financial Statements the following are additional relevant related party disclosures:

- (a.) The Company, in its regular conduct of business, is involved in transactions with the following companies, which are related parties for the purchase and development of properties, loans, lease contracts, management contracts, marketing contracts and for financing or advances. Though substantial in amount, they are still within normal trade practice.

1.) Business purpose of the arrangements:

The Company engages related parties for various transactions in order to avoid the risk of unfair pricing and to promote stronger ties, which is based on trust and confidence.

2.) Identification of the related parties, nature of relationship to the Company and nature of the transaction with the related party:

Related Party	Relationship to the Company	Nature of the transaction
1.) Philippine National Bank	Affiliate	Cash deposits and placements, joint venture, marketing agreement, purchase of land and long-term loan
2.) Grandspan Development Corporation	Affiliate	Supply of materials
3.) Basic Holdings Corporation	Affiliate	General management company
4.) Asia Brewery Inc.	Affiliate	Purchase of land
5.) Dunmore Development	Affiliate	Purchase of land

Corporation		
6.) Profound Holdings Inc.	Affiliate	Purchase of land
7.) Total Holdings Corp.	Affiliate	Purchase of land
8.) Paramount Landequities, Inc.	Affiliate	Purchase of land
9.) PNB Holdings Corporation	Affiliate	Service agreement, lease of office space,

- 3.) Transaction prices are based on terms that are no less favorable than those arranged with third parties and based on industry standards and practices.
  - 4.) No other transactions were undertaken by the Company in which any of its Directors and Executive Officers was involved in or had any direct or indirect material interest in without proper disclosures.
  - 5.) All employees of the Company are required to disclose any business and family-related transactions with the Company.
- (b) There are no parties that fall outside the definition of “related parties” with whom the Company has a relationship that enables them to negotiate terms of material transactions that may not be available to other independent parties on any arm’s length basis.
  - (c) As of 31 December 2012, the Company became a subsidiary of LT Group, Inc. through Paramount Landequities, Inc.
  - (d) The Company has no transactions with promoters.

The effects of the related party transactions are disclosed in Note 17 of the Notes to the Consolidated Financial Statements.

### ITEM 13 – CORPORATE GOVERNANCE REPORT

*The evaluation system established by the Company to measure or determine the level of compliance of the Board of Directors and top-level management with its Manual of Corporate Governance.*

The Compliance Officer is currently in charge of evaluating the level of compliance of the Board of Directors with its Manual on Corporate Governance as attested in the Certificate of Compliance on Manual on Corporate Governance that was submitted to SEC. The Company actively assesses its performance and adherence to the guidelines in accordance with the required compliance reports of the Commission.

*Measures being undertaken by the Company to fully comply with the adopted leading practices on good corporate governance.*

The Company is compliant with current policies and prescribed practices on good corporate governance. The Audit Committee amended the Audit Committee Charter to be fully compliant with SEC Memorandum Circular No. 4, Series of 2012. Accordingly, the Board of Directors exercises its oversight functions over the operations, processes and reports of the Management to ensure transparency and adherence to good corporate governance. Likewise, the Board of Directors continually monitors the operations and risk assessments to ensure that the shareholders’ and stakeholders’ interests are protected. At present, the Company is in the process of drafting a new Manual on Corporate Governance pursuant to the recommendation of Memorandum Circular No. 24, Series of 2019.

*Any deviation from the Company's Manual of Corporate Governance. It shall include a disclosure of the name and position of the person/s involved, and the sanction/s imposed on said individual.*

At present, the Company has no knowledge of any deviation committed by any of its personnel from the Company's Manual.

*Any plan to improve corporate governance of the company.*

The Company is continually improving its observance/implementation of the principles on Corporate Good Governance in order to add value to the shares.

#### **ITEM 14 - EXHIBITS AND REPORTS**

a.) Exhibits

Exhibit 1 – 2021 and 2020 Audited Financial Statements

Exhibit 2 – Supplementary Schedules

Exhibit 3 – Group Structure

b.) Reports on SEC Form 17-C

SEC Form 17-C (Current Reports) which have been filed during the year is no longer filed as part of the exhibits.

LIST OF ITEMS REPORTED UNDER SEC FORM 17-C (DURING THE LAST 12 MONTHS) – JANUARY 2021 TO DECEMBER 2021



Date of Report	Subject Matter Disclosed										
January 22, 2021	<ol style="list-style-type: none"> <li data-bbox="655 241 1471 315">1. The calling of the Annual Stockholders' Meeting on April 21, 2021 (Wednesday) at 10:00 A.M.</li> <li data-bbox="655 342 1471 477">2. The use of remote communication to facilitate the Annual Shareholders' Meeting in order to safeguard the health and safety of the Corporation's stakeholders in accordance with SEC Memorandum Circular No. 04, Series of 2020</li> <li data-bbox="655 504 1471 638">3. Authorize the publication of the Notice of Annual Shareholders' Meeting in the business section of two (2) newspaper of general circulation in accordance with the SEC Notice dated 20 April 2020</li> <li data-bbox="655 665 1471 813">4. All stockholders of record as of the close of business on 22 March 2021 (Monday) shall be entitled to notice of, and to vote through remote communication or in absentia, at the Annual Shareholders' Meeting and any adjournment thereof</li> <li data-bbox="655 840 1471 947">5. Amendment of the Amended By-Laws to remote Article V Executive Committee and to renumber and/or rename the succeeding Articles of the By-Laws as follows: <table data-bbox="703 981 1465 1205"> <tr> <td data-bbox="703 981 1082 1043">Article VI Other Committees</td><td data-bbox="1082 981 1465 1043">Article V Creation of Board Committees</td></tr> <tr> <td data-bbox="703 1043 1082 1077">Article VII Offices</td><td data-bbox="1082 1043 1465 1077">Article VI Offices</td></tr> <tr> <td data-bbox="703 1077 1082 1140">Article VIII Audit of Books, Fiscal Year and Dividends</td><td data-bbox="1082 1077 1465 1140">Article VII Audit of Books, Fiscal Year and Dividends</td></tr> <tr> <td data-bbox="703 1140 1082 1173">Article IX Seal</td><td data-bbox="1082 1140 1465 1173">Article VIII Seal</td></tr> <tr> <td data-bbox="703 1173 1082 1205">Article X Amendments</td><td data-bbox="1082 1173 1465 1205">Article IX Amendments</td></tr> </table> </li> <li data-bbox="655 1232 1471 1339">6. Resignation of Atty. Erollyne C Go and Atty. Cathleen O. Lao as Corporate Secretary and Assistant Corporate Secretary, respectively.</li> <li data-bbox="655 1366 1471 1440">7. Appointment of Atty. Michael Leslie D. Delos Reyes, Vice President-Legal, as Acting Corporate Secretary, respectively</li> </ol>	Article VI Other Committees	Article V Creation of Board Committees	Article VII Offices	Article VI Offices	Article VIII Audit of Books, Fiscal Year and Dividends	Article VII Audit of Books, Fiscal Year and Dividends	Article IX Seal	Article VIII Seal	Article X Amendments	Article IX Amendments
Article VI Other Committees	Article V Creation of Board Committees										
Article VII Offices	Article VI Offices										
Article VIII Audit of Books, Fiscal Year and Dividends	Article VII Audit of Books, Fiscal Year and Dividends										
Article IX Seal	Article VIII Seal										
Article X Amendments	Article IX Amendments										

## ITEM 15 – EXTERNAL AUDIT FEES

### a.) Audit Fee and Audit-Related fees

The audit fees of the consolidated annual financial statements or services that are normally provided by SyCip Gorres Velayo & Co. ("SGV"), our external auditor, in connection with statutory and regulatory filings or engagements are as follows:

2021 - ₱2,450,000 (inclusive of out-of-pocket expenses)  
2020 - ₱2,450,000 (inclusive of out-of-pocket expenses)  
2019 - ₱2,450,000 (inclusive of out-of-pocket expenses)

### b.) Other Assurance and Related Services

In relation to the performance of the audit of the registrant's financial statements, the Company likewise engaged the services of SGV for tax compliance purposes for the period ended December 31, 2021 and 2020.

**c.) Tax Fees**

The Company did not engage any special tax compliance services of SGV for the years ended 2021 and 2020.

**d.) All Other Fees**

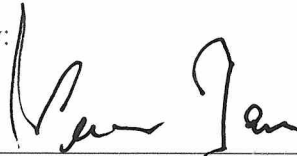
There were no other fees billed in each of the last two fiscal years for products and services provided by SGV other than the services reported above.

**e.) The audit committee's approval policies and procedures for the above services**

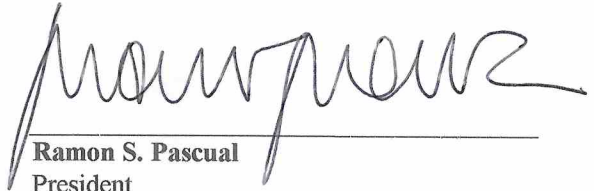
Upon recommendation and approval of the audit committee, the appointment of the external auditor was delegated to the Board of Directors during the annual stockholders' meeting. Financial statements should be approved by the Board of Directors before its release.

## SIGNATURES


Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in the City of Makati on \_\_\_\_\_, 2022.


By: 


**Lucio C. Tan**  
Chairman



**Ramon S. Pascual**  
President

  
**Atty. Michael Leslie D. Delos Reyes**  
Corporate Secretary

  
**Wilfredo Z. Pineda**  
Chief Finance Officer

  
**Wilfredo M. Pielago**  
Principal Accounting Officer

**SUBSCRIBED AND SWORN** to before me this **FEB 23 2022** day of \_\_\_\_\_ 2022, affiants exhibiting to me his/their TIN/Passport/Driver's License, as follows:


NAMES	TIN/SSS/PASSPORT/DRIVER'S LICENSE NO.	DATE AND PLACE OF ISSUE
Lucio C. Tan	X01-52-000850	July 17, 2016/Quezon City
Ramon S. Pascual		
Wilfredo Z. Pineda	03-5991498-6	
Atty. Michael Leslie D. Delos Reyes	243-421-903	
Wilfredo M. Pielago		

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Book No. VII

Series of 2022 \_\_\_\_\_

  
**ATTY. MILAGROS B. SALVADOR-UMADHAY**  
NOTARY PUBLIC FOR MAKATI CITY  
APPT. NO. M-161 UNTIL DECEMBER 31, 2022  
ROA NO. 69117/ JEP C. R. 198098/ 1.10.2022  
MAKATI PTR NO. 8857626/ 1.7.2022  
MCLE VI-0014348  
8<sup>TH</sup> FLOOR PNB CENTER  
6754 AYALA AVENUE MAKATI CITY

**Exhibit 2**

**ETON PROPERTIES PHILIPPINES, INC. AND SUBSIDIARIES  
INDEX TO SUPPLEMENTARY SCHEDULES  
SEC FORM 17-A**

**SUPPLEMENTARY SCHEDULES**

Report of Independent Auditors on Supplementary Schedules

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*\*Not applicable*

**Schedule A. Financial Assets**  
**As of December 31, 2021**

	<b>Amount shown in the balance sheet</b>	<b>Fair value at end of reporting period</b>	<b>Income received and accrued</b>
Cash and cash equivalents	₱2,179,108,363	₱2,179,108,363	₱8,772,294
Trade and other receivables	1,983,993,812	1,983,993,812	4,401,497
Deposits in escrow accounts	1,942,955	1,942,955	—
Refundable deposits	141,216,872	141,216,872	—
	<u>₱4,306,262,002</u>	<u>₱4,306,262,002</u>	<u>₱13,173,791</u>

*Note:*

*Please refer to Note 28 of the Consolidated Financial Statements for the carrying values and fair values of the Company's financial assets and liabilities.*

**Schedule B. Amounts Receivable from Directors, Officers, Employees, Related  
Parties and Principal Stockholders (Other related parties)**  
**As of December 31, 2021**

*- There are no receivables which are considered outside of the Company's ordinary course of business.*

**Schedule C. Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Statements**

<b>Name and Designation of Debtor</b>	<b>Beginning Balance</b>	<b>Movement</b>	<b>Ending Balance</b>
BELTON COMMUNITIES, INC.	₱733,524	₱1,390,089	₱2,123,613
ETON CITY, INC.	660,702,989	100,215,371	760,918,360
ETON HOTELS & LEISURE, INC.	51,157,056	593,960	51,751,016
EPMC	38,570	9,179,990	9,218,560
	<b>₱712,632,139</b>	<b>₱111,379,410</b>	<b>₱824,011,549</b>

*\*Related party transactions consist of interest-free, payable on demand advances to subsidiaries.*

**Schedule D. Intangible Assets\***

<b>Description</b>	<b>Balance at Beginning of period</b>	<b>Additions</b>	<b>Charged to Cost &amp; Expenses</b>	<b>Charged to Other Accounts</b>	<b>Other Changes Additions (Deductions)</b>	<b>Balance at end of period</b>
Acquisition of various computer software, SAP system	₱12,357,223	₱3,323,253	(₱7,506,466)	—	₱—	₱8,174,010

*\*included as part of other noncurrent assets*

**Schedule E. Long Term Debt**

Title of Issue and type of Obligation		Amount authorized by indenture	Amount shown under caption "current portion of long-term debt" in related balance sheet*	Amount shown under caption "non-current portion of long-term debt" in related balance sheet*	Interest Rate	Number of Period Installment	Maturity Date
PNB	Term Loan	₱4,490,000,000	₱825,150,858	₱1,187,362,497	4.75%	20	5/31/2023
AUB	Term Loan	1,500,000,000	374,381,034	374,777,824	5.00%	16	9/28/2023
BPI	Term Loan	3,500,000,000	483,449,159	2,891,245,515	5.00%	28	7/31/2028
		₱7,790,000,000	₱1,682,981,051	₱4,453,385,836			

*\*Net of unamortized transaction costs.*



**Schedule F. Indebtedness to Related Parties**

	<b>Balance at beginning of period</b>	<b>Balance at end of period</b>
Philippine National Bank*	₱3,216,712,495	₱2,012,513,355
PNB Holdings Corporation	—	40,966,047
Dunmore Development Corp.	37,900,876	37,900,876
Profound Holdings	42,445,364	42,445,364
Total Holdings	38,651,236	38,651,236
Paramount Landequities, Inc.	30,367,454	30,367,454
Basic Holdings Corporation	7,760,000	—
Grandspan Development Corp.	641,898	641,898
	<b>₱3,338,833,944</b>	<b>₱2,203,486,230</b>

*\*Amount includes outstanding balance of Loans Payable net of unamortized transaction costs and lease liabilities.*

**Schedule H. Capital Stock**

<b>Title of Issue</b>	<b>Number of Shares Authorized</b>	<b>Number of Shares Issued and Outstanding shown under related Balance Sheet Caption</b>	<b>Number of Shares Reserved for Options, Warrants, Conversion and Other Rights</b>	<b>Number of Shares held by Related Parties</b>	<b>Directors, Officers and Employees</b>
<b>Common Stock:</b>	<b>8,000,000,000</b>	<b>5,723,017,872*</b>	—	<b>5,701,364,603</b>	<b>24,000</b>
<i>Paramount Landequities</i>				3,255,355,524**	—
<i>Saturn Holdings, Inc.</i>				2,446,009,079	
<i>Lucio C. Tan</i>					2,000
<i>Karlu T. Say</i>					250
<i>Ramon Pascual</i>					250
<i>Juanita Tan Lee</i>					5,000
<i>Vivienne K. Tan</i>					100
<i>Wilfrido E. Sanchez</i>					2,000
<i>Cirilo P. Noel</i>					100
<i>Michael G. Tan</i>					12,000
<i>Johnip G. Cua</i>					100
<i>Mary G. Ng</i>					100
<i>Florencia G. Tarriela</i>					100
<i>Harry C. Tan</i>					2,000

\* This is inclusive of 10,000 Treasury Shares

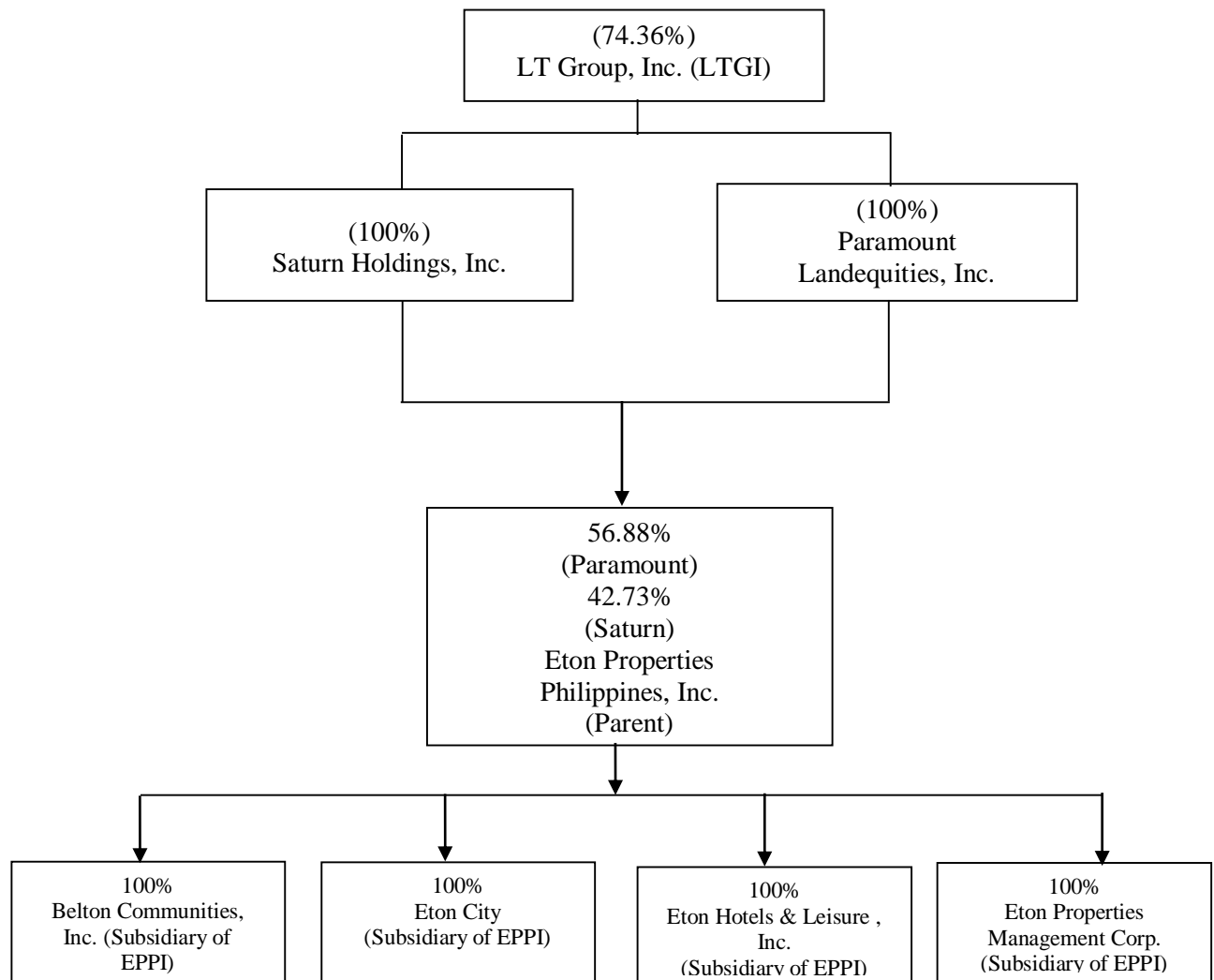
\*\* This is inclusive of 52,144,998 scrippless shares acquired by Paramount Landequities, Inc. from the public during the Tender Offer conducted last December 2012. These shares are lodged under PCD Nominee Corp.

**SCHEDULE I - RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR  
DIVIDEND DECLARATION  
DECEMBER 31, 2021**

Retained earnings available for dividend declaration as at December 31, 2020	₱4,315,578,347
<b>Add: Net income actually earned/realized during the period</b>	
Net income during the period closed to Retained Earnings	783,469,585
Less: Non-actual/unrealized income net of tax - Movement in deferred tax asset	7,254,248
<b>RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION AS AT DECEMBER 31, 2021</b>	<b>₱5,091,793,684</b>

**Schedule J**

**ETON PROPERTIES PHILIPPINES, INC.**  
**CORPORATE STRUCTURE**  
As of December 31, 2021



**Schedule K**

**SUMMARY OF KEY PERFORMANCE INDICATORS**

		December 31, 2021		December 31, 2020	
A.	<b>CURRENT RATIO</b>				
	Current assets	<u>9,685,059,674</u>	1.49	<u>8,832,453,648</u>	1.59
	Current liabilities	<u>6,483,130,113</u>		<u>5,555,944,648</u>	
B.	<b>DEBT TO EQUITY RATIO</b>				
	Total liabilities	<u>13,160,586,250</u>	0.68	<u>13,180,473,923</u>	0.71
	Stockholders' equity	<u>19,223,722,969</u>		<u>18,641,463,192</u>	
C.	<b>QUICK RATIO</b>				
	Cash & cash equivalent	<u>2,179,108,363</u>		<u>1,407,273,712</u>	
	Receivable (current)	<u>1,895,479,765</u>		<u>1,678,222,260</u>	
		<u>4,074,588,128</u>	0.63	<u>3,085,495,972</u>	0.56
	Current liabilities	<u>6,483,130,113</u>		<u>5,555,944,648</u>	
D.	<b>ASSET TO EQUITY RATIO</b>				
	Total assets	<u>32,384,309,219</u>	1.68	<u>31,821,937,115</u>	1.71
	Total equity	<u>19,223,722,969</u>		<u>18,641,463,192</u>	
E.	<b>INTEREST COVERAGE RATIO</b>				
	EBITDA	<u>1,332,936,625</u>	5.21	<u>1,825,286,138</u>	7.21
	Interest expense	<u>256,056,319</u>		<u>253,281,116</u>	
F.	<b>GP RATE ON REAL ESTATE SALES</b>				
	Gross profit	<u>82,613,426</u>	0.60	<u>402,164,538</u>	0.63
	Real estate sales	<u>137,666,528</u>		<u>641,688,856</u>	
G.	<b>GP RATE ON RENTAL INCOME</b>				
	Gross profit	<u>881,425,581</u>	0.55	<u>1,083,262,177</u>	0.62
	Rental income	<u>1,614,216,585</u>		<u>1,757,700,827</u>	
H.	<b>BASIC/DILUTED EARNINGS PER SHARE</b>				
	Net income after tax	<u>550,245,775</u>	0.096	<u>802,100,784</u>	0.140
	Weighted average no of shares	<u>5,723,007,872</u>		<u>5,723,007,872</u>	